

Minutes of the meeting of the Finance Committee of the Board of Directors of the Cook County Health and Hospitals System held Friday, May 14, 2010 at the hour of 8:00 A.M. at John H. Stroger, Jr. Hospital of Cook County, 1901 W. Harrison Street, in the fifth floor conference room, Chicago, Illinois.

I. Attendance/Call to Order

Chairman Carvalho called the meeting to order.

Present: Chairman David Carvalho and Directors Luis Muñoz, MD, MPH; Heather O'Donnell, JD, LL.M.; and Jorge Ramirez (4)

Board Chairman Warren L. Batts (Ex-Officio) and Director Hon. Jerry Butler

Absent: Director Quin R. Golden * (1)

* Chairman Carvalho noted that Director Golden was unable to attend the meeting, as she was attending the funeral of the mother of Dr. Damen Arnold, Director of the Illinois Department of Public Health.

Note: Items V(A), V(B), V(C), V(D) and V(F) were taken out of order, considered, and acted on by the Committee prior to the loss of a quorum, which occurred at approximately 9:50 A.M.

Additional attendees and/or presenters were:

Michael Ayres	Helen Haynes	Sharla Roberts
Leslie Duffy	Daniel Howard	Deborah Santana
Patrick T. Driscoll, Jr.	Randolph Johnston	Anthony J. Tedeschi, MD, MPH, MBA
Joanne Dulski	Maurice Lemon, MD	Joy Wykowski
William T. Foley	Dorothy Loving	
Commissioner Bridget Gainer	Stephen Martin, PhD, MPH	

II. Public Speakers

Chairman Batts asked the Secretary to call upon the registered speakers.

The Secretary called upon the following registered public speakers:

1. George Blakemore Concerned Citizen
2. David Goldberg, MD President, Medical Staff of John H. Stroger, Jr. Hospital of Cook County
(written testimony also provided – Attachment #1)
3. Felipe Findley Physician Assistant, John H. Stroger, Jr. Hospital of Cook County
4. Maurice Chikiar Employee, John H. Stroger, Jr. Hospital of Cook County

III. Report from System Chief Financial Officer

- A. CareLink Communication Plan
- B. Three (3) year data analysis report
- C. Report of Paid Board Bills

Michael Ayres, System Chief Financial Officer, presented updates on the following subjects: Revenue Report, Performance Improvement Advisory Services, CareLink Implementation Strategy and Lawson ERP Time and Attendance (Attachment #2). The Committee reviewed and discussed the information.

III. Report from System Chief Financial Officer (continued)

With regard to the revenue report, Mr. Ayres stated that for the fifth month in a row, they are under budget in revenues. It is falling in Medicaid; this has to do with volumes and rates. They continue to investigate this issue; they are reaching the conclusion that it is not related to any single triggering event. He anticipates to have further information on this issue to provide by the May 27th Board Meeting. Director O'Donnell inquired why this appears to have happened all of a sudden. Mr. Ayres responded that they have considered several factors, including the conversion from three Medicaid qualification vendors to one and the change in contract rates with the State. The issue of volume appears to be the most significant factor, as in each one of the units there has been a decrease in patient days.

Efforts to address the issue of volume were discussed. Mr. Ayres provided information on several areas relating to this, including building affiliations with federally-qualified health centers (FQHCs) and working on building a managed care program, to deal with the major third parties as well as the infrastructure designed to support the health management organizations (HMOs) with the State. Chairman Carvalho speculated that the lack of continuity in key leadership in the past may have been a factor in this issue. Additionally, he referenced Health Connect, which is the State's program that now requires Medicaid enrollees to be assigned to a medical home; he noted that the State is actively trying to get the System more engaged in this program.

Mr. Ayres noted that one issue that has impacted the ongoing discussions with the FQHCs is the System's inconsistency relating to co-pay policies. He provided an example of a typical affiliation with an FQHC, in which the FQHC would refer the patient to an entity for inpatient or specialty care. He stated that FQHCs require co-pays to be collected for services provided in their entity. If the FQHC affiliates with an entity that does not have similar co-pay policies, their concern is that the patient will "de-select" the FQHC and will in turn "select" the entity whose co-pay policy is more attractive to the patient.

The Committee continued the discussion. Board Chairman Batts noted that, although the Medicaid volume has declined, the self-pay volume has substantially increased. The Committee discussed the subject of addressing the community's unmet needs. Chairman Carvalho stated that the strategic plan is meant to address unmet needs. He noted that the System and all of the private hospitals collectively do not meet all of the needs for indigent care in the County, if measured by the unfavorable community health status indicators for people in Cook County. Director Muñoz provided examples of charity care provided by private doctors to address unmet needs. He stated that this is a significant issue in the Hispanic community; they continue to try to find ways to marshal those uninsured or ineligible patients into a medical home.

As it relates to the subject, Mr. Foley asked Mr. Ayres to comment on the performance of MedAssets and the eligibility vendor. Mr. Ayres responded that they are now qualifying over four hundred patients per month. They are exceeding the average number of qualifying patients that was seen last year, per month. The budget was anticipated to be \$35 million in charges; they are now sitting at \$51 million in charges. In qualifying more patients, the System is picking up more revenues.

Director Muñoz requested an update on the work being done on the Charge Description Master (CDM). Mr. Ayres responded that there is now one common CDM; now they have to go in and correct the methodologies used to capture the charge. He provided examples of challenges experienced in these efforts, including the fact that there are three separate patient accounting systems across the System that need to be consolidated.

III. Report from System Chief Financial Officer (continued)

Mr. Ayres provided an update on the CareLink Policy implementation. He stated that further work needs to be done on the communications plan; he plans to present this at the next Finance Committee Meeting. Chairman Carvalho observed that the first policy presented for the Committee's consideration by MedAssets was considered to be standard, and was whittled down to be more generous in its present form. Board Chairman Batts requested information on how the System compares to other public safety net providers, such as Parkland, Denver and Hennepin County, with regard to amount of co-pays (including those for Medicaid enrollees), in administration of the policy, and in the timing of when payment is expected in relation to when services are provided¹. Chairman Carvalho speculated that some of the opposition to the policy could be due to misinformation; he noted that this policy is available through the Secretary's office for those who wish to review the policy in its entirety.

With regard to the report of paid Board bills (included in Attachment #2), Director O'Donnell inquired whether vendors are being paid on time. Dorothy Loving, Executive Director of Finance, responded affirmatively, stating that processes have been implemented to reduce the length of time to process claims. Mr. Ayres added that the County has been working well with the System on this issue.

IV. Recommendations, Discussion/Information Items

A. Minutes of the Finance Committee Meeting, April 16, 2010

Director Ramirez, seconded by Director O'Donnell, moved to accept the minutes of the Finance Committee Meeting of April 16, 2010. THE MOTION CARRIED UNANIMOUSLY.

B. Presentation of Year-to-Date Financials through February 2010

Ms. Loving presented the Year-to-Date Lawson Financials through January 2010 (Attachment #3). The Committee reviewed and discussed the information.

Ms. Loving noted that as of May 10th, the County has provided the System with the final FY2009 balances, which means they now have good beginning balances for FY2010. She stated that the most current financial statements incorporating this information are expected to be presented at the next Committee meeting. Chairman Carvalho added that at the next Committee meeting, the Committee will dedicate some time to walk-through the financials, in order to get a better understanding of the issues behind the figures².

C. Performance Improvement Implementation Services Recommendation

Mr. Ayres presented the Performance Improvement Implementation Services Recommendation (included in Attachment #2). He noted that he recused himself from any decisions made with regard to the selection of PricewaterhouseCoopers, as he previously worked with them in a similar project during his tenure at Grady. The Committee reviewed and discussed the information.

Director O'Donnell inquired whether the \$45 million goal included in the information was realistic. Mr. Ayres responded that the program requires the involvement of the System leadership team in causing change to be made. Additionally, he noted that this will be a full contingency contract.

IV. Recommendations, Discussion/Information Items

C. Performance Improvement Implementation Services Recommendation (continued)

William T. Foley, Chief Executive Officer of the Cook County Health and Hospitals System, provided additional information. He stated that the performance improvement assessment last year identified \$80-90 million in opportunities; however, with other issues impacting the System's finances, there was a concern that additional opportunities would need to be identified. The fact that this will be a full contingency contract, combined with the need for additional opportunities to be identified, proved to be a key issue and reason for the selection of PricewaterhouseCoopers.

Sharla Roberts, representing the Cook County Office of Contract Compliance, presented information on her office's work with PricewaterhouseCoopers to achieve compliance with the County's Ordinances. She stated the original information sent in by the vendor did not reach the level of participation expected; however she is continuing to work with the vendor to reach the level of minority and women-owned business participation to achieve compliance.

Discussion took place on the subject of revenue cycle activities that will be included in the scope of the contract with PricewaterhouseCoopers. Chairman Carvalho noted that the plan for the current vendor, MedAssets, was for them to be here for three years and transition these activities to System employees. Now the System is moving to PricewaterhouseCoopers to do a number of things, including revenue cycle activities, in a two-year timeframe and transition. He indicated that this action is not a statement on the current vendor's performance; rather, the System is now moving to a more comprehensive involvement with another company that will include this component of it.

Chairman Carvalho noted that the contingency arrangement for this type of service is typical; he stressed that if PricewaterhouseCoopers brings in the resources they get to share in that benefit. If they do not bring in the resources, they do not get to share in anything and the System gets the first dollars. Board Chairman Batts inquired whether a public statement will be prepared and ready to educate and inform the public on this subject. Mr. Foley responded affirmatively. Chairman Carvalho reiterated that this action is not a statement about the current vendor's services; this is a financially conducive and beneficial move for the System to make. This is a wrap-around, full package of services that the System is seeking from PricewaterhouseCoopers; incidental to that is displacement of vendors who are doing a piece of what this complete package includes.

Chairman Carvalho noted the Committee could not take action on this item, as a quorum of members was no longer present. However, an informal poll of the members present indicated that Chairman Carvalho and Director O'Donnell agreed with the recommendation presented. Mr. Ayres stated that the next step is to present the contract with PricewaterhouseCoopers for consideration and approval; he anticipated that this will occur at the Board's May 27th meeting.

D. Purchasing Performance Improvement Update

Leslie Duffy, System Director of Procurement, presented the Supply Chain Management – Performance Improvement update (Attachment #4). The Committee reviewed the information.

Chairman Carvalho inquired whether security measures are built into the processes to make sure product and supplies are delivered. Dr. Tedeschi responded affirmatively, stating that the Lawson System will allow for supply chain tracking.

IV. Recommendations, Discussion/Information Items (continued)

E. Report of Open Market Purchases

Ms. Duffy presented the Report of Open Market Purchases (Attachment #5). The Committee reviewed and discussed the information.

Chairman Carvalho inquired regarding minority and women-owned business participation in relation to open market purchases. Ms. Duffy responded that approximately 60% of these purchases fall into that category.

Director O'Donnell inquired regarding the recent introduction of legislation to the Cook County Board to lower the dollar threshold for open market purchases made without requiring County Board approval (or for System contracts, System Board approval). Joy Wykowski, Chief of Staff to the System's Chief Executive Officer, responded that action has not taken place on this Ordinance Amendment; this item was referred to the Cook County Board's Finance Committee.

Chairman Carvalho noted that Cook County Commissioner Bridget Gainer was present; he stated that he appreciated her dedication and thanked her for showing her interest in the System by being a frequent meeting attendee.

V. Action Items

A. Contracts and Procurement Items (Attachment #6)

Note: This item was taken out of order. Additionally, Item V(F) Supplemental Contract and Procurement Item, containing request number 34, was taken out of order and was considered concurrently with this item.

It was noted that request number 9 was being withdrawn.

Ms. Duffy introduced the items presented for consideration. Errata was stated for request numbers 19 and 24.

The following individuals provided additional information on the requests presented for consideration: Joanne Dulski, System Director of Laboratories; Daniel Howard, System Chief Information Officer; Dr. Anthony Tedeschi, System Chief Operating Officer; and Dr. Maurice Lemon, Chief Medical Officer of John H. Stroger, Jr. Hospital of Cook County.

During the Committee's consideration of the items presented, the subject of methods and processes used to communicate to vendors the potential opportunities to bid or submit a proposal for System contracts arose. Chairman Carvalho requested that information be provided at a future meeting on the subject³.

Director O'Donnell, seconded by Director Ramirez, moved the approval of request numbers 1 through 34, as amended, under the Contracts and Procurement Items and Supplemental Contract and Procurement Item, with the exception of request number 9, which was withdrawn. THE MOTION CARRIED.

Chairman Carvalho abstained and voted PRESENT on request numbers 3 and 4.

V. Action Items (continued)

B. Proposed resolution (OFHCC – MB Financial Bank accounts signatory update/Attachment #7)

Note: this item was taken out of order.

Director O'Donnell, seconded by Director Ramirez, moved the approval of the proposed resolution to update the signatories for Oak Forest Hospital of Cook County bank accounts at MB Financial Bank. THE MOTION CARRIED UNANIMOUSLY.

C. Proposed resolution (OFHCC – Suburban Bank & Trust accounts signatory update/Attachment #8)

Note: this item was taken out of order.

Director O'Donnell, seconded by Director Ramirez, moved the approval of the proposed resolution to update the signatories for Oak Forest Hospital of Cook County bank accounts at Suburban Bank & Trust. THE MOTION CARRIED UNANIMOUSLY.

D. Any items listed under Sections IV and V

E. Request for authorization to enter into and execute agreement with the Public Health Institute of Metropolitan Chicago (PHIMC), with regard to the administration and implementation of the Communities Putting Prevention to Work Grant (Attachment #9)

Note: this item was taken out of order.

Dr. Stephen Martin, Chief Operating Officer of the Cook County Department of Public Health, provided information on the request presented for the Committee's consideration.

Director O'Donnell, seconded by Director Ramirez, moved the approval of the request for authorization to enter into and execute an agreement with the Public Health Institute of Metropolitan Chicago (PHIMC), with regard to the administration and implementation of the Communities Putting Prevention to Work Grant. THE MOTION CARRIED UNANIMOUSLY.

F. Supplemental Contract and Procurement Item (Attachment #10)

This item, containing request number 34, was taken out of order, and was considered concurrently with Item V(A) Contracts and Procurement Items.

VI. Adjourn

As the agenda was exhausted, Chairman Carvalho declared the MEETING ADJOURNED.

Respectfully submitted,
Finance Committee of the
Board of Directors of the
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXXXXX
David Carvalho, Chairman

Attest:

XXXXXXXXXXXXXXXXXXXXXXX
Deborah Santana, Secretary

Follow-up/further action needed:

- ¹ Follow-up: request for information on how the System compares to other public safety net providers, such as Parkland, Denver and Hennepin County, with regard to amount of co-pays (including those for Medicaid enrollees), in administration of the policy, and in the timing of when payment is expected in relation to when services are provided. Page 3.
- ² Follow-up item for June Committee meeting: comprehensive review and discussion relating to Financial Statements. Page 3.
- ³ Follow-up: request for information on the subject of methods and processes used to communicate to vendors the potential opportunities to bid or submit a proposal for System contracts. Page 5.

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
May 14, 2010

ATTACHMENT #1

Cook County Health & Hospitals System

Todd H. Stroger • President
Cook County Board of Commissioners

Warren L. Batts • Chairman
Cook County Health & Hospital System

Jorge Ramirez • Vice-Chairman
Cook County Health & Hospitals System

William T. Foley • CEO
Cook County Health & Hospitals System



Health System Board Members

Dr. David A. Ansell
Commissioner Jerry Butler
David N. Carvalho
Quin R. Golden
Benn Greenspan
Sr. Sheila Lyne
Dr. Luis R. Munoz
Heather E. O'Donnell
Andrea L. Zopp

May 14, 2010

Dear Members of the Finance Committee,

I am writing on behalf of the Stroger Hospital Medical Staff to express our concern about current proposals for across the board cost-sharing strategies, including new co-pays for clinical services and increases in co-pays for prescription drugs. Our concerns are three-fold:

1. The purpose of cost-sharing is to reduce utilization. The published health services research finds that cost-sharing reduces medical care that is both "high-value" (and should be encouraged) and medical care that is assessed to be of lesser value. The experience of increased co-payments in Medicare has been shown to have a destabilizing effect; leading to more switching of doctors/health plans, decreasing out-patient visits, increasing hospitalizations, and raising overall costs. Others have demonstrated disruptions of care for those in Medicaid state plans that increased cost-sharing. The poor and those who are sicker are consistently more sensitive to the effects of cost-sharing, leading one group of researchers to write, "We believe it is reasonable to expect that higher cost sharing may lead to worse health and may increase health disparities".

I have had colleagues ask me how we can have co-payments for our patients that are equal to the co-pay of our health insurance. It is akin to regressive taxation. Others worry what it will do to our efficiency; potentially having the consequence of slowing care processes.

My colleagues and I fear that across the board \$10 co-pays and increases in pharmacy charges will be a disincentive, most strongly felt by those who need our services the most and who are least able to afford them.

2. With many of our patients poised to become eligible for Medicaid coverage under health reform, instituting across the board co-pays at this time can be predicted to hurt our future economic health. Our survival as a vibrant institution and upholding our still-important mission depends upon patients who are soon to be Medicaid eligible seeing tangible improvements in service and deepening loyalties to us as their provider of choice. The effect of the current cost sharing proposal, and its message of disincentive, will harm the development of these crucial loyalties. We cannot afford this. The work to develop and implement co-pays would be a distraction from more important work we need to do to enhance our customer service and operations.

3. Should we develop a graduated, progressive co-payment scheme in line with our mission, we need a system to implement the program in all our care settings. We would need to explain it to the patients, collect (in cash, check, or credit card), to waive when appropriate with consistency from site to site, and accurately track. It needs to be efficient and reliable, and not become a new line for patients to stand in. To be done well, much developmental work is necessary and it would require considerable attention. We are not ready.

As a medical staff, we want to be sensitive to opportunities for savings from waste or abuse of our system. We are very proud of the implications of the Dartmouth Atlas data, showing that for Medicare patients in the last six months of life we generate lower hospital and non-hospital costs, fewer ICU bed-days, and more average days in hospice than most other hospitals in the region. We are proud of our restricted formulary and aggressive use of medication assistance programs that hold down pharmacy costs while maintaining excellent care. We want to continue to work on projects that have the potential to enhance efficiency, reduce waste, and make good quality care less costly.

We are not rejecting cost-sharing out of hand. We recognize cost-sharing that is *judiciously* applied has the potential protect our mission, encouraging those most in need while discouraging those who are part of other systems of health care or are of higher income. We strongly believe that across the board cost-sharing at the proposed level will be harmful both to patients and our health system. We urge you not to implement it.

Respectfully,

David Goldberg MD

David Goldberg, MD
President of the Medical Staff
John H. Stroger, Jr. Hospital of Cook County

We Bring Health CARE to Your Community

References on Cost-Sharing

Trivedi AN, Moloo H, Mor V. Increase ambulatory care copayments and hospitalizations among the elderly. *New England Journal of Medicine* 2010;362:320-8.

Wright BJ, Carlson MJ, Edlund T, DeVoe J, Gallia C, Smith J. The impact of increased cost sharing on Medicaid Enrollees. *Health Affairs*. 2005;24:1106-16.

Chernew M, Gibson TB, Yu-Isenberg K, Sokol MC, Rosen AB, Fendrick AM. Effects of increased patient cost sharing on socioeconomic disparities in health care. *Journal of General Internal Medicine*. 2008;23:1131-6.

Tamblyn R, Laprise R, Hanley JA, et al. Adverse events associated with prescription drug cost-sharing among poor and elderly persons. *JAMA*. 2001;285:421-9

Remler DK, Greene J. Cost-sharing: A blunt instrument. *Annual Review of Public Health*. 2009;30:293-311.

Chernew ME, Newhouse JP. What does the RAND health insurance experiment tell us about the impact of patient cost sharing on health outcomes? *American Journal of Managed Care*. 2008;4:412-14.

Chernew M, Fendrick M. Clinically sensitive cost-sharing for prescription drugs: Thinking beyond the silos. *Medical Care*. 2009;47:505-7.

References are available upon request
david_goldberg@rush.edu

Dartmouth Atlas

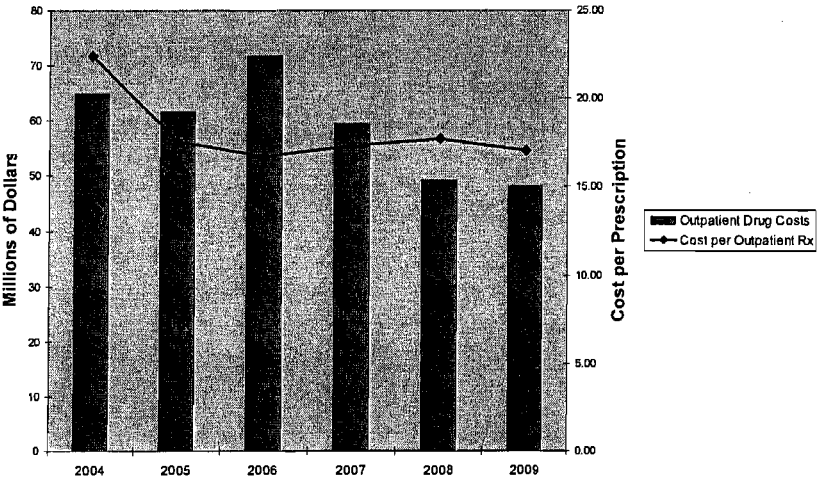
Last 6 Months of Life

	JSH N=514	Rush N=1752	UIC N=570	Mercy N=1290	U of C N=2060	Sinai N=796
HCI Index Chicago – 96.7	22.7	92.5	78.4	87.5	40.8	85.7
Medicare Reimbursements	\$29,581	\$44,481	\$52,210	\$38,877	\$39,225	\$47,445
In-patient Reimbursements	\$22,222	\$32,588	\$40,092	\$26,768	\$27,694	\$34,169
ICU Bed Days (per decedent)	2.29	4.72	6.46	5.71	3.59	5.02
Hospice Days (per decedent)	17.6	10.6	11.8	10.3	13.7	6.6

HCI - Hospital Care Intensity Rating

www.dartmouthatlas.org

CCHHS Outpatient Medication Acquisition Costs, 2004-2009



Cook County Health and Hospitals System
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ATTACHMENT #2

Memorandum

To: CCHHS Finance Committee
From: Michael D. Ayres, CFO
Subject: Finance Committee Report April 16, 2010
Date: May 14, 2010

Revenue Report

Patient service revenue is under budget for the fifth month in a row with a year-to-date impact of approximately \$29.4 million unfavorable. The sources of the variance continued to be the same as reported for the first four months of the year. While admissions were at budget of 13,010 year-to-date, they are under 2009 by 355. Patient days were 61,764 and under the current budget by 2,924 and the prior year by 3,937. Likewise, emergency room visits at 77,459 are 6,859 under budget and the 4,824 underway years actual. The revenue analysis continues to show the most significant decrease over the prior year is in Medicaid at 6.5% with an increase in self-pay of 4.6%. They ongoing investigation continues to show that the majority of the year to date revenue loss is attributable to Medicaid volume at \$14.4 million, unrealized Medicaid volume/revenue growth \$5 million, Medicaid pharmacy revenue reductions of \$5.5 million and to the Medicaid recruitment of \$3.8 million.

A great deal of analysis is currently underway to further isolate the causes of the decline in Medicaid revenue. In and outpatient data has been gathered for December 2007 through March 2010. The data is being analyzed to identify any changes in patient demographics (age, national origin, race, sex, and residency) and the clinical mix of services being provided based on Medical Diagnostic Categories (MDC). The data (almost 3 million records) is being separated by facility and reviewed to isolate significant triggering events. Medicaid paid claims data has been received from the state and analyzed to compare CCHHS activity state general. Likewise, Medicaid claims rejection data has been requested along with enrollment data for the Illinois Health Connect program. The transition to a single Medicaid qualification provider in October 2009 is being reviewed to better understand the implication, if any, on paid claims during the fall. The Medicaid pharmacy billing hold was corrected in March with receipt of cash beginning to flow. Finally, management continues to review the internal data and processes to determine whether any changes have occurred that are affecting timely billing. As of May 10 the research has not produced any significant findings or pointed to one or more events that triggered the downturn in Medicaid revenues that appears to have started in September and October. Management continues to investigate and will have prepared a detailed presentation on our findings within the next two weeks.

In the meantime, management continues to develop initiatives designed to increase revenue for the remainder of 2010 and 2011. These initiatives include:

- Affiliation with Federally Qualified Health Centers
- Development of a Managed Care Program designed to enhance Medicaid and third-party utilization
- Medicare Cost Reports Settlements of approximately \$3.5 million to \$4.5 million
- DSH and Upper Payment Limit negotiations with state with potential value between 500,000 and \$1 million
- Third-Party Rates negotiations
- Design and implementation of Physician Billing Programs
- Retrospective third-party payer qualification analysis
- Rehabilitation services to the Veterans Administration at Oak Forest
- Claims Denial management

Performance Improvement Advisory Services

In November 2009, CCHHS issue an RFP for assistance in the implementation of recommendations received from work performed during the fall by Navigant Consulting. CCHHS followed the prescribed method for assessment, interview and selection of preferred vendor. As a result of this process, management recommends that PriceWaterhouseCoopers be appointed as the prime vendor for the transformation strategy. Attachment A is a summary of the financial benefit, key terms and deliverables as contemplated by the parties and contained within the contract.

In summary, PWC anticipates that they can assist CCHHS in obtaining \$313.8 million in realizable cash benefits over the next 24 months. The work effort will be centered on five specific Initiatives with detailed activity based statements of work that control the processes. Compensation is conditioned on the identification of cash received over predetermined baselines. The fees include all expenses and are to be paid at a ratio of 6:1 (cash to fees) for the first \$200 million in recognize benefits and 7:1 for benefits over \$200 million. Fees are capped at \$50 million and payment does not begin until after \$10 million of benefit has been received by the system. Any early termination fees to existing service providers will be reimbursed to CCHHS by PWC.

The initiatives include labor and productivity, supply chain, physician funding and ACHN operations. A significant amount of the work to be performed in these areas will impact or be impacted by activities currently underway in the revenue cycle initiatives managed by MedAssets. After careful analysis, management recommends that CCHHS discontinue it's relationship with MedAssets and consolidate all transformational activities under one vendor therefore making the revenue cycle the fifth initiative.

Please review the attached summary. Representatives from PWC will be attending the Finance Committee meeting to answer any specific questions you may have.

CareLink Implementation Strategy

At the April Finance Committee we continued the discussion concerning the implementation of the CareLink strategy. At that meeting I committed to preparing implementation plan for the strategy. Over the last month there has been ongoing dialogue with a number of parties concerning the strategy's implications on both operations the patient convenience and flow. Members of hospital management, MedAssets and Chamberlin Edmonds have had ongoing meetings of the programmatic design necessary to initiate the program. This includes the identification of appropriate staff, required operational processes needed for consistent application of the policies, training programs, patient communication and the development of infrastructure and electronic support. These requirements are presenting unanticipated challenges and I have been unable to adequately complete the process. Therefore, I will need to delay strategy until the June Finance Committee.

Attachment B is the Hospital Comparative Indigent Care Survey prepared last year. This document was used to determine the structure of the CCHHS CareLink policy. I have included it at the request of Chairman Carvalho for the Committee's review.

Lawson ERP and Time and Attendance

Cook County Department of Finance has been engaged over the last month in determining whether the Lawson ERP will meet their information needs and become the system of choice for all of the County operations. On Wednesday, May 12 the working group received an update on the project status. In general, Lawson appears to meet the counties needs. If the County implements Lawson the current proposed timeline would have the financial and supply chain components operational by July, 2010. Human resources, payroll and time and attendance would be operational on or about January 1, 2012. The implication for CCHHS is that the desired functionality will not be available for 6 to 12 months after the original plan. The County staff plans proceed with their recommendations during the May and June County Board cycles.

CCHHS Transformation Implementation PricewaterhouseCoopers Summary Terms

Purpose of Engagement:

Design and implementation of previously identified operating efficiency and revenue enhancement initiatives throughout the health system. In addition, PWC will implement identified opportunities for growth, operating and financial improvements which will be integrated into the previously identified initiatives.

Description of Services:

The sustainable improvements will be accomplished utilizing Paired Advisor relationships, Hands On Implementation, and Collaborative Design Sessions to devise the strategies and processes to promote sustainability in the core business processes of Labor and Productivity, Supply Chain, Physician Effort and Funding, ACHN, and Revenue Cycle.

Financial Benefits:

Initiative		Maximum Performance based Fees (in millions)	FY2010 Benefit (in millions)	FY2011 Benefit (in millions)	FY2012 Benefit (in millions)	Total Benefit (in millions)
1.0	Labor and Productivity	\$4.8	\$5.3	\$24.7		\$30.0
2.0	Supply Chain	\$6.6	\$19.9	\$21.6		\$41.5
4.0	Physician Funding Plan	\$12.5	\$11.7	\$64.8		\$76.5
3.0	ACHN Operations	\$2.5	\$2.2	\$13.6		\$15.8
5.0	Revenue Cycle	\$23.6	\$9.5	\$113.4	\$27.1	\$150.0
Total Benefit			\$48.6	\$238.1	\$27.1	\$313.8
Total Estimated Fees		\$50.0	\$7.7	\$37.9	\$4.4	

Key Terms:

- \$10MM realized benefit threshold before billing
- Fee Cap of \$50MM
- Rates are inclusive of expenses
- Return 6:1 to CCHHS (For every \$6 in incremental benefit; PwC will be paid \$1) for first \$200MM of realized benefit, 7:1 Return over \$200MM of realized benefit
- Initially, \$150 per hour flat rate (cost of labor) across all staff levels and work streams, which will be credited against the at-risk calculated fees. 6:1 return will occur no later than the end of the first 12 months.
- At no time will realized benefit be less than fees paid
- Initiative work plans are individually fully scoped through implementation.

- The engagement term is for 2 years with the ability to terminate the agreement with 30 days notice
- Third-Party termination fees credited against monthly billings.
- Monthly invoicing with a 45 day payment term
- All deliverables are proprietary to CCHHS
- 35% committed usage of MBE/WBE firms

Key Deliverables:

- Interim Resources and Paired Advisors
- Formalized training/education in each area
- Coordinated Strategic planning implementation
- New Labor and Productivity Model
- Leading practice Revenue Cycle processes and Virtual Business Office for an integrated approach to improved cash flow and net revenue
- Leading practice operating model for ACHN
- Revised academic model, budget and P&L report
- Revised Medical School Affiliation agreements and practices
- Implementation of improved physician practice model including greater accountability, patient access and productivity/cost management
- Centers for Excellence efficiencies and growth
- Training plans, process flows, and job aides to meet redesigned process needs for each major area
- Operations Expense Reduction Plan
- Leading Practice Supply Chain processes and renegotiated vendor agreements
- Renegotiated contracts for purchased services and supplies
- Transition plan for each initiative.

Hospital Comparative Indigent Care Survey

Hospital System	Set Income Limit	Sliding Scale levels	Level Values	Discount	Assets used to Determine Eligibility
Parkland Health & Hospital System - Dallas Texas	250%	No	No	100%	Yes
Los Angeles County Medical Center	200%	No	133%-200%	100%	Yes
Denver Health - Denver Colorado	No	10 Levels with Co-pays based on service	<=40%	\$0.00	Yes
			41%-61%	\$22	Yes
			62%-80%	\$100	Yes
			81%-99%	\$160	Yes
			100%-116%	\$235	Yes
			117%-132%	\$330	Yes
			133%-158%	\$450	Yes
			159%-184%	\$585	Yes
			185%-199%	\$805	Yes
			200%-249%	\$900	Yes
			250%	\$945	Yes
Hennepin Medical Center - Minneapolis, Minnesota	No	2 Levels	100%-200%	100%	Yes
			201%-300%	75%	
Harris County Hospital District - Houston, Texas	No	2 Levels	100%-200%	100%	Yes
			201%-250%	50%	
Southern New Hampshire Medical Center - New Hampshire	No	3 Levels	<=200% 201%-225% 226%-250%	100% 50% 25%	Yes
Cook County Health & Hospitals System	No	9 Levels	<=100%	100%	No
			101%-132%	100%	No
			133%-184%	95%	No
			185%-224%	90%	No
			225%-249%	85%	No
			250%-299%	80%	No
			300%-349%	75%	No
			350%-399%	70%	No
			400%	65%	No

File: MDA\Board Reports\Finance Committee\CFO Report May 14, 2010.

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
May 14, 2010

ATTACHMENT #3

Cook County Health and Hospitals System

Financial Statements for the Month Ended
January 31, 2010

As of May 4, 2010

Index

1. Mission Statement

Basic Financial Statements:

2. Attestation Statement
3. Management Discussion and Analysis
4. Balance Sheet – Assets
5. Balance Sheet – Liabilities and Net Assets
6. Income Statement

Supplementary Schedules:

7. Budget vs. Actual – Cash Receipts
8. Budget vs. Actual – Expenditures
9. Budget vs. Actual – Expenses per Adjusted Patient Days
10. Payer Mix
11. Utilization Factors
12. Disclosure Checklist

COOK COUNTY HEALTH & HOSPITALS SYSTEM

MISSION STATEMENT

The Cook County Health and Hospitals System will deliver integrated health services with dignity and respect regardless of a patient's ability to pay; and,

Foster partnerships with other health providers and communities to enhance the health of the public; and,

Advocate for policies, which promote and protect the physical, mental and social well being of the people of Cook County.

Board of Directors
Cook County Health and Hospitals System

The accompanying financial statement of Cook County Health and Hospitals System and the related Management's Discussion and Analysis for the month ended January 31, 2010 have been prepared by Management who is responsible for their presentation and disclosure. The statement have not been compiled, reviewed or audited by independent accountants.

CCHHS maintains an internal control structure designed to provide reasonable assurance that assets are safeguarded and that transactions are properly executed, recorded and summarized to produce reliable records and reports,

To the best of Management's knowledge and belief the statements were prepared in conformity with generally accepted accounting principles (GAAP) and governmental accounting standards using the accrual basis of accounting and are based on recorded transactions and Management's best estimates and judgment.

The accompanying supplemental schedules are for informational purposes only and are not required by GAAP. The Actual vs. Budget reports were prepared using the modified accrual basis of accounting (non GAAP budget basis) in conformity with budgetary fund accounting used by Cook county government.

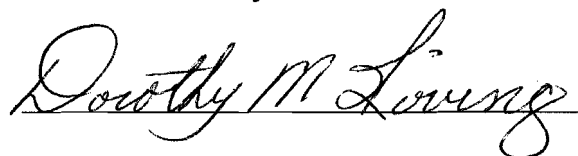
William T. Foley, Chief Executive Officer

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Michael D. Ayres, Chief Financial Officer

A handwritten signature in black ink, appearing to be 'Michael D. Ayres', written over a horizontal line.

Dorothy M. Loving, Executive Director of Finance

A handwritten signature in black ink, appearing to be 'Dorothy M. Loving', written over a horizontal line.

Summary

The Cook County Health and Hospitals System finished the two months of the fiscal year with overall revenue of \$149,971,360 and overall expenses was \$169,930,902.

Operating Revenue

Net patient revenue for two months was \$76,406,294 and other revenue was \$681,810.

Operating Expenses

Operating Expenses at the end of two months was \$169,930,902 broken down as follows:

Salaries and Wages – \$90,734,170

Benefits - \$23,667,422

Supplies – \$23,633,775

Purchased Services, Rental, and Other - \$18,880,920

Depreciation - \$5,737,280

Utilities - \$7,108

Insurance - \$7,270,227

Non Operating Revenue

Non operating revenue was \$72,883,256. The largest portions of this are attributed to sales tax in the amount of \$36,987,244 and property tax in the amount of \$22,964,132.

This information is an integral part of the accompanying consolidated financial statements

Lawson Implementation

The Beginning Balance amounts, totaling \$395,403,663, as reflected in the Operating Net Assets section of the balance sheet, are still a work-in-progress; hence do not reflect true beginning balances as of December 1, 2009. This is partly due to CCHHS is still waiting for some numbers from Cook County as part of the FYE November 30, 2009 closing process; this in turn affects the Lawson system implementation needs to import final JD Edwards FYE November 30, 2009 year-end balances. We expect this issue to be resolved once we obtain the final audited financial statement report from our external auditors, Deloitte & Touche LLP, to ensure accurate and audited beginning Lawson system balances starting December 1, 2009.

Cook County Health Facilities
Combining Balance Sheet of General Funds (Unaudited)
January 31, 2010

	Stroger Hospital	ACHN (Clinics)	Total Stroger & ACHN	Oak Forest Hospital	Provident Hospital	Bureau of Health	Hospitals Total	Dept of Public Health	Cermak	Grand Total
ASSETS										
CURRENT ASSETS:										
Cash and cash equivalents:										
Cash in banks	7,600,100	4,498	7,604,598	576,154		-	8,180,752	4,595	-	8,185,347
Cash held by Cook Co Treas	463,550,191		463,550,191	85,971,367	103,970,805	-	653,492,363	68,120,764	2,704,097	724,317,224
Due from working cash fund	56,265,793	25,689,121	81,954,914	-	-	-	81,954,914	-	-	81,954,914
Total cash & cash equivalent	527,416,084	25,693,619	553,109,703	86,547,521	103,970,805	-	743,628,029	68,125,359	2,704,097	814,457,485
Property taxes receivable:										
Tax levy - current year	9,232,946	5,510,150	14,743,096	2,204,060	2,833,792	535,272	20,316,220	2,344,688	-	22,660,908
Tax levy - prior year	68,433,162	35,441,994	103,875,156	14,176,798	18,219,369	3,455,666	139,726,989	15,093,708	-	154,820,697
Total property taxes rec	77,666,108	40,952,144	118,618,252	16,380,858	21,053,161	3,990,938	160,043,209	17,438,396	-	177,481,605
Receivables:										
Patient AR-net of allowances	22,005,492	(916,730)	21,088,762	12,062,950	5,520,747	-	38,672,459	-	-	38,672,459
Third-party settlements	-	-	-	102,467	-	-	102,467	-	-	102,467
Other receivables	-	-	-	4,218	23,174	-	27,392	-	-	27,392
Due from State - sales taxes	14,995,970	-	14,995,970	3,011,655	-	-	18,007,625	-	-	18,007,625
Due from other County governmental fund	19,981,790	8,918,210	28,900,000	-	-	-	28,900,000	-	-	28,900,000
Interacct (payable)receivabl	(83,404,219)	-	(83,404,219)	18,859,479	(8,327,224)	73,729,943	857,979	(1,596)	-	856,383
Total receivables	(26,420,967)	8,001,480	(18,419,487)	34,040,769	(2,783,303)	73,729,943	86,567,922	(1,596)	-	86,566,326
Inventories	2,145,107	-	2,145,107	929,303	1,667,156	-	4,741,566	-	(31,423)	4,710,143
TOTAL CURRENT ASSETS	580,806,332	74,647,243	655,453,575	137,898,451	123,907,819	77,720,881	994,980,726	85,562,159	2,672,674	1,083,215,559
CAPITAL ASSETS:										
Depreciable assets - net	401,335,884	7,043,088	408,378,972	28,342,830	25,170,918	3,486,583	465,379,303	66,663	-	465,445,966
TOTAL CAPITAL ASSETS, NET	401,335,884	7,043,088	408,378,972	28,342,830	25,170,918	3,486,583	465,379,303	66,663	-	465,445,966
TOTAL ASSETS	982,142,216	81,690,331	1,063,832,547	166,241,281	149,078,737	81,207,464	1,460,360,029	85,628,822	2,672,674	1,548,661,525

Cook County Health Facilities
Combining Balance Sheet of General Funds (Unaudited)
January 31, 2010

	Stroger Hospital	ACHN (Clinics)	Total Stroger & ACHN	Oak Forest Hospital	Provident Hospital	Bureau of Health	Hospitals Total	Dept of Public Health	Cermak	Grand Total
LIABILITIES & NET ASSETS										
CURRENT LIABILITIES:										
Due to Cook County Treasurer		218,353,452	218,353,452			305,186,719	523,540,171			523,540,171
Accounts payable	6,077,419	1,646,242	7,723,661	1,925,600	1,027,007	18,097,922	28,774,190	846,689	79,476	29,700,355
Accrued salaries, wages, & other liabilities	11,305,921	1,370,415	12,676,336	2,366,537	2,245,989	1,600,654	18,889,516	(95,453)	-	18,794,063
Compensated absences	24,351,649	3,020,190	27,371,839	4,611,951	4,643,489	2,822,697	39,449,976	1,064,295	-	40,514,271
Deferred revenue	29,002,885	-	29,002,885	30,206,073	15,855,599	-	75,064,557	-	-	75,064,557
Third-party settlements	3,393,815	-	3,393,815	-	-	-	3,393,815	-	-	3,393,815
Due to others	17,570,291	-	17,570,291	3,582,314	5,357	-	21,157,962	-	-	21,157,962
TOTAL CURRENT LIABILITIES	91,701,980	224,390,299	316,092,279	42,692,475	23,777,441	327,707,992	710,270,187	1,815,531	79,476	712,165,194
LONG-TERM LIABILITIES:										
Reserve-tax objection suits	4,238,834	2,198,138	6,436,972	878,455	1,129,716	212,901	8,658,044	934,078	-	9,592,122
TOTAL LONG-TERM LIABILITIES	4,238,834	2,198,138	6,436,972	878,455	1,129,716	212,901	8,658,044	934,078	-	9,592,122
TOTAL LIABILITIES	95,940,814	226,588,437	322,529,251	43,570,930	24,907,157	327,920,893	718,928,231	2,749,609	79,476	721,757,316
OPERATING NET ASSETS:										
Invested in capital assets, net of related debt	394,316,456	6,284,597	400,601,053	19,201,707	24,699,314	1,098,077	445,600,151	122,657	-	445,722,808
Beginning balance	513,086,183	(188,848,427)	324,237,756	106,942,583	101,484,784	(220,593,155)	312,071,968	79,441,440	3,890,255	395,403,663
Bond depreciation	4,153,609	71,933	4,225,542	540,232	415,308	556,198	5,737,280	-	-	5,737,280
Excess revenue (expenses)	(25,354,846)	37,593,791	12,238,945	(4,014,171)	(2,427,826)	(27,774,549)	(21,977,601)	3,315,116	(1,297,057)	(19,959,542)
Ending balance	886,201,402	(144,898,106)	741,303,296	122,670,351	124,171,580	(246,713,429)	741,431,798	82,879,213	2,593,198	826,904,209
TOTAL OPERATING NET ASSETS	886,201,402	(144,898,106)	741,303,296	122,670,351	124,171,580	(246,713,429)	741,431,798	82,879,213	2,593,198	826,904,209
TOTAL LIABILITIES & OPERATING NET ASSETS	982,142,216	81,690,331	1,063,832,547	166,241,281	149,078,737	81,207,464	1,460,360,029	85,628,822	2,672,674	1,548,661,525

Cook County Health Facilities
Combining Income Statement of General Funds (Unaudited)
January 31, 2010

	Stroger Hospital	ACHN (Clinics)	Total Stroger & ACHN	Oak Forest Hospital	Provident Hospital	Bureau of Health	Hospitals Total	Dept of Public Health	Cermak	Grand Total
REVENUE:										
Net patient service revenue	28,818,898	37,244,592	66,063,490	6,497,754	3,844,237	-	76,405,481	813	-	76,406,294
Other revenue	450,145	68,894	519,039	58,297	50,599	-	627,935	28,152	25,723	681,810
Total Revenue:	29,269,043	37,313,486	66,582,529	6,556,051	3,894,836	-	77,033,416	28,965	25,723	77,088,104
OPERATING EXPENSES:										
Salaries and wages	51,775,179	6,440,136	58,215,315	10,456,508	9,310,149	5,833,456	83,815,428	2,047,781	4,870,961	90,734,170
Employee benefits	12,804,726	1,821,396	14,626,122	2,744,118	2,559,048	1,845,854	21,775,142	534,304	1,357,976	23,667,422
Supplies	8,067,072	4,528,519	12,595,591	827,632	(171,164)	10,283,677	23,535,736	(2,398)	100,437	23,633,775
Purchased svcs, rental & other	3,674,143	515,001	4,189,144	1,360,860	1,678,773	11,344,913	18,573,690	215,362	91,868	18,880,920
Depreciation	4,153,609	71,933	4,225,542	540,232	415,308	556,198	5,737,280	-	-	5,737,280
Utilities	-	2,066	2,066	3,014	-	-	5,080	2,028	-	7,108
Insurance expense	4,545,414	734,039	5,279,453	1,257,285	733,489	-	7,270,227	-	-	7,270,227
TOTAL OPERATING EXPENSES	85,020,143	14,113,090	99,133,233	17,189,649	14,525,603	29,864,098	160,712,583	2,797,077	6,421,242	169,930,902
GAIN (LOSS) FROM OPERATIONS	(55,751,100)	23,200,396	(32,550,704)	(10,633,598)	(10,630,767)	(29,864,098)	(83,679,167)	(2,768,112)	(6,395,519)	(92,842,798)
NONOPERATING REVENUE:										
Property taxes	9,366,971	5,579,588	14,946,559	2,231,835	2,869,512	542,004	20,589,910	2,374,222	-	22,964,132
Cigarette taxes	834,538	498,046	1,332,584	199,218	256,138	48,382	1,836,322	211,929	-	2,048,251
Sales taxes	14,305,963	7,478,117	21,784,080	2,926,220	3,901,626	650,271	29,262,197	3,251,355	4,473,692	36,987,244
Interest income	-	-	-	158	(267)	-	(109)	-	-	(109)
Retirement plan contribution	5,888,782	837,644	6,726,426	1,261,996	1,175,932	848,892	10,013,246	245,722	624,770	10,883,738
TOTAL NONOPERATING REVENUE	30,396,254	14,393,395	44,789,649	6,619,427	8,202,941	2,089,549	61,701,566	6,083,228	5,098,462	72,883,256
NET INCOME (LOSS)	(25,354,846)	37,593,791	12,238,945	(4,014,171)	(2,427,826)	(27,774,549)	(21,977,601)	3,315,116	(1,297,057)	(19,959,542)

Year-To-Date Cash Receipts
Actual to Budget Comparison by Payer Type
(Non-GAAP Budget Basis)

John H. Stroger, Jr., Hospital of Cook County

January-2010

Payer Type	Actual	Budget	Variance
Medicaid	\$ 25,060,501	\$ 29,068,269	\$ (4,007,768)
Medicare	8,023,298	7,049,315	973,983
Third Party	1,460,640	1,765,726	(305,086)
Self-Pay	658,291	527,424	130,867
Totals	<u>\$ 35,202,730</u>	<u>\$ 38,410,734</u>	<u>\$ (3,208,004)</u>

Provident Hospital of Cook County

January-2010

Payer Type	Actual	Budget	Variance
Medicaid	\$ 712,468	\$ 4,517,308	\$ (3,804,840)
Medicare	1,411,210	1,358,904	52,306
Third Party	410,344	395,566	14,778
Self-Pay	25,534	29,092	(3,558)
Totals	<u>\$ 2,559,556</u>	<u>\$ 6,300,870</u>	<u>\$ (3,741,314)</u>

Oak Forest Hospital of Cook County

January-2010

Payer Type	Actual	Budget	Variance
Medicaid	\$ 2,377,179	\$ 5,789,423	\$ (3,412,244)
Medicare	666,956	679,452	(12,496)
Third Party	88,120	114,870	(26,750)
Self-Pay	42,273	54,992	(12,719)
Totals	<u>\$ 3,174,528</u>	<u>\$ 6,638,737</u>	<u>\$ (3,464,209)</u>

CCHHS Totals

January-2010

Payer Type	Actual	Budget	Difference
Medicaid	\$ 28,150,149	\$ 39,375,000	\$ (11,224,851)
Medicare	10,101,464	9,087,671	1,013,793
Third Party	1,959,104	2,276,162	(317,058)
Self-Pay	726,098	611,508	114,590
Totals	<u>\$ 40,936,815</u>	<u>\$ 51,350,341</u>	<u>\$ (10,413,526)</u>

The data reflected in this report comes from the Comptroller's ledger.

Cook County Health Facilities
Appropriated Expenditures
Budget and Actual (Non-GAAP Budget Basis)
January 31, 2010

	Year to Date		
	Budget	Actual	Variance
STROGER HOSPITAL			
Salaries and wages	61,427,487	58,215,315	3,212,172
Supplies	11,524,188	12,595,591	(1,071,403)
Purchased svcs, rental & other	9,900,638	4,189,144	5,711,494
Utilities	2,315,459	2,066	2,313,393
Total	85,167,773	75,002,116	10,165,657
OAK FOREST HOSPITAL			
Salaries and wages	11,536,629	10,456,508	1,080,121
Supplies	1,051,460	827,632	223,828
Purchased svcs, rental & other	2,236,634	1,360,860	875,774
Utilities	572,625	3,014	569,611
Total	15,397,348	12,648,014	2,749,334
PROVIDENT HOSPITAL			
Salaries and wages	10,749,867	9,310,149	1,439,718
Supplies	1,307,261	(171,164)	1,478,425
Purchased svcs, rental & other	4,064,645	1,678,773	2,385,872
Utilities	393,375		393,375
Total	16,515,149	10,817,758	5,697,391
BUERAU OF HEALTH			
Salaries and wages	(10,422,623)	5,833,456	(16,256,079)
Supplies	11,860,863	10,283,677	1,577,186
Purchased svcs, rental & other	17,880,176	11,344,913	6,535,263
Utilities	0		-
Total	19,318,416	27,462,046	(8,143,630)
DEPT OF PUBLIC HEALTH			
Salaries and wages	2,246,280	2,047,781	198,499
Supplies	47,375	(2,398)	49,773
Purchased svcs, rental & other	656,829	215,362	441,467
Utilities	17,836	2,028	15,808
Total	2,968,319	2,262,773	705,546
CERMAK			
Salaries and wages	6,276,885	4,870,961	1,405,924
Supplies	200,370	100,437	99,933
Purchased svcs, rental & other	1,176,312	91,868	1,084,444
Utilities	0		-
Total	7,653,568	5,063,266	2,590,302
GRAND TOTAL			
Salaries and wages	81,814,526	90,734,170	(8,919,644)
Supplies	25,991,518	23,633,775	2,357,743
Purchased svcs, rental & other	35,915,235	18,880,920	17,034,315
Utilities	3,299,295	7,108	3,292,187
Total	147,020,573	133,255,973	13,764,600

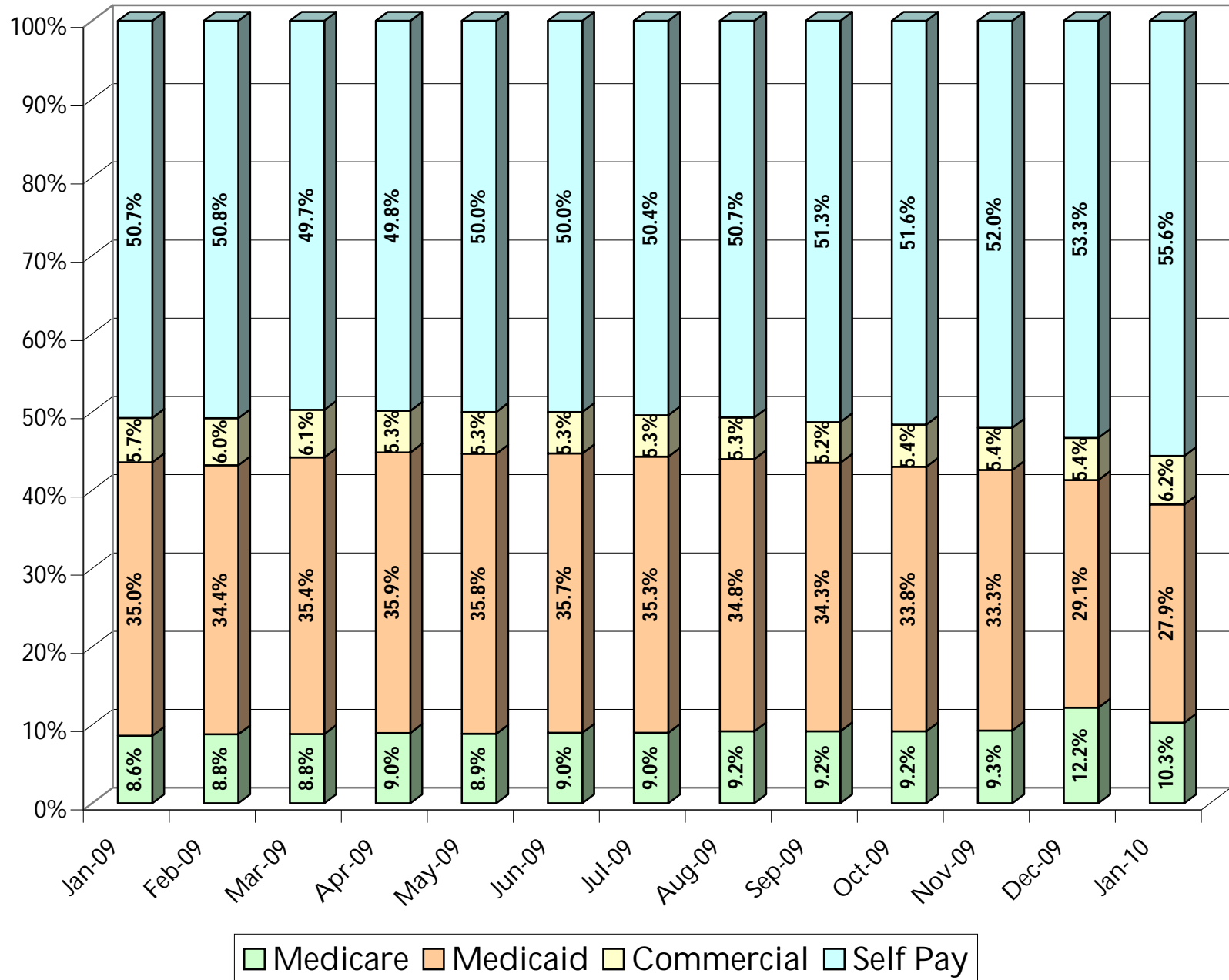
**Cook County Health Facilities
System Expenses per Adjusted Patient Days
Budget and Actual (Non-GAAP Budget Basis)
As of January 31, 2010**

<u>Institution</u>	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
Stroger	\$ 4,328	\$ 3,901	9.87%
Oak Forest	\$ 3,961	\$ 3,599	9.13%
Provident	\$ 4,885	\$ 4,046	17.17%

Payer Mix Comparison

Cook County Health and Hospitals System

Prior 13 Months Ending January-2010



**Cook County Health & Hospitals System
Utilization Factors**

	2010 January	YTD Total	YTD Budget	YTD Variance	%% Variance
<u>J.H. Stroger Hospital</u>					
Admissions	2,017	3,995	4,034	(39)	-1.0%
Patient days	9,756	19,159	19,587	(428)	-2.2%
Adjusted Patient Days	16,524	32,934	31,057	1,877	6.0%
Emergency Room Visits	10,167	19,879	22,497	(2,618)	-11.6%
Case Mix Index	1.2253				
Average Length of Stay	4.7		5.0	0.3	6.7%

<u>Provident Hospital</u>					
Admissions	359	704	800	(96)	-12.0%
Patient days	1,336	2,701	3,154	(453)	-14.4%
Adjusted Patient Days	2,292	4,603	4,961	(358)	-7.2%
Emergency Room Visits	2,948	5,804	6,724	(920)	-13.7%
Case Mix Index	0.8675				
Average Length of Stay	3.7		4.0	0.3	6.7%

<u>Oak Forest Hospital</u>					
Admissions	281	655	521	134	25.7%
Patient days	1,816	3,377	3,819	(442)	-11.6%
Adjusted Patient Days	3,364	6,346	6,325	21	0.3%
Emergency Room Visits	2,530	4,986	5,400	(414)	-7.7%
Case Mix Index	0.8734				
Average Length of Stay - Acute	5.0		6.9	1.9	27.7%
Average Length of Stay - Rehab	15.7		15.2	(0.5)	-3.3%

<u>Total System</u>					
Admissions	2,657	5,354	5,355	(1)	0.0%
Patient Days	12,908	25,237	26,560	(1,323)	-5.0%
Adjusted Patient Days	22,180	43,883	42,343	1,540	3.6%
Emergency Room Visits	15,645	30,669	34,621	(3,952)	-11.4%

**Cook County Health & Hospitals System
ACHN - Clinics**

Fantus/Stroger Campus	32,677	72,770	69,384	3,386	4.9%
West Cluster	6,046	12,644	13,639	(995)	-7.3%
South Cluster	6,588	12,488	11,768	720	6.1%
South Suburban Cluster	4,878	10,213	8,466	1,747	20.6%
Total ACHN Visits	50,189	108,115	103,257	4,858	4.7%

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
FINANCIAL STATEMENT DISCLOSURE CHECKLIST

Fiscal Year 2010

OBJECTIVE:

The object of this checklist is to help determine if the form and contents of the financial statements are in conformity with the accounting standards applicable to financial statement basis of accounting.

DISCLOSURE PRINCIPLES:

Note: Management can comply with a disclosure principle by making disclosure in body of financial statements or in the notes accompanying the financial statements. In a compilation engagement, management's election to omit substantially all disclosures applies to all disclosure principles in GAAP financial statements.

	Yes, N/A, No?	If no, state reason (immaterial, estimated, etc.)
FINANCIAL STATEMENT REFERENCES:		
1. Do the financial statements reference footnotes (MD&A) or selected information?	Yes	
GENERAL DISCLOSURES:		
<u>A. Estimates:</u>		
1. General disclosure about use of estimates (MD&A)?	Yes	
2. Disclosure of possible changes in estimates?	Yes	
<u>B. Vulnerabilities do to concentrations in following areas disclosed?:</u>		
1. Customers?	Yes	
2. Suppliers?	Yes	
3. Lenders?	Yes	
4. Products?	Yes	
5. Supply of materials, labor or supplies?	Yes	
6. Location of assets in geographic area?	Yes	
<u>C. Related parties (FASB 57):</u>		
1. Known common control and economic dependency disclosure?	Yes	
2. Known transactions with related parties disclosed?	Yes	
<u>OTHER DISCLOSURE AREAS TO BE CONSIDERED:</u>		
1. Method of consolidations?	Yes	
2. Accounting changes including changes in GAAP and in estimates?	Yes	
3. Business combinations?	Yes	
4. Discontinues operations?	Yes	
5. Going concern?	Yes	

COMMENTS:

Completed by _____
 Reviewed by _____

Date _____
 Date _____

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
May 14, 2010

ATTACHMENT #4



Finance Committee Meeting
Supply Chain Management: *Performance Improvement*
May 14, 2010

Agenda

- Introduction – A. Tedeschi
- Supply Chain Management - Overview - L. Duffy / P. Wolff
- Supply Chain Management - Materials Management Plan - L. Duffy / P. Wolff
- Supply Chain Management - 120 Day Plan/Progress Plan – L. Duffy
- Questions

Supply Chain Management - Team

- Anthony Tedeschi *CCHHS Chief Operating Officer*
- Leslie Duffy *Supply Chain Management, Senior Director*
- Paul Wolff *Supply Chain Management, Dir., Materials Management*
- Carlos De Gante *Supply Chain Management, Dir., Contract Management*

Supply Chain Management - Overview

2010 Key Performance Indicators (monthly volume):

	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>
• Requisitions:	381	219	304	297
• Contracts:	110	125	39	41
• Purchase Orders:	<u>422</u>	<u>224</u>	<u>329</u>	<u>270</u>
Total:	913	568	672	608

- Time to process PO: 48 hrs. (Note: Jan. 2009 time to process was 50+ days)
- Time to process “change orders” and “encumbering requisitions” : was 6-8 weeks, now to 2-4 weeks.

Supply Chain Management - Overview

Performance Improvement initiatives

Projected operational improvement opportunities: \$20M

Identified annualized savings in purchased services, supplies and consumables: \$7.7M

(Savings realized through: GPO; price negotiation; product utilization; product standardization; inventory management)

- **Lab:**
 - Laboratory supplies (single “primary” distributor); July 2010.
- **Surgery / Cardiology / Orthopedic:**
 - Custom Surgical Packs (standardize); Apr 2010.
 - Suture Endo-mechanical (standardize); May 2010.
 - Orthopedic products (standardize); May 2010.
- **Food Nutrition:**
 - Food service (single “primary” distributor); Mar 2010.
- **Records Management:**
 - Record storage and retrieval; Sep 2010.
- **Standard Items & Supply Chain activity :**
 - Laundry & Linen; Jun 2010. Hospital inventory products; Mar 2010.
 - Reduce distribution/delivery (supplier to deliver to storerooms); Sep 2010.
 - Reduce non-clinical inventory (all sites; one time savings); Nov 2010.

Supply Chain Management - Materials Management Process

Materials Management: Department Overview

- Responsible for the planning, sourcing, storage and logistics of CCHHS supplies / materials / equipment
 - *Items:* 2100
 - *Primary Vendors:* 50
- Provides materials management support services to multiple CCHHS facilities
 - *Stroger Hospital* *Oak Forest Hospital*
 - *Provident Hospital* *Cermak*
 - *CORE* *ACHN*
- Operates multiple warehouses / store rooms to stock and replenish product
 - *Stroger warehouse:* 60k sq. ft.
 - *Oak Forest warehouse:* 20k sq. ft.
 - *Provident warehouse:* 20k sq. ft.
 - *Cermak warehouse:* Storerooms
- Utilizes a support staff of 74 FTEs to provide materials management services to the CCHHS network
 - *Stroger:* 52
 - *Oak Forest:* 17
 - *Provident:* 3
 - *Cermak:* 2

Supply Chain Management - Materials Management Process

Materials Management: Comprehensive Plan

Action Item	Complete Date
Consolidate warehouses - proceed with the immediate request to close the Provident warehouse.	07/31/10
Reduce inventory – review inventory items, eliminate duplication, establish minimum/maximum requirements (GPO vendor to buy-back surplus supplies).	07/31/10
Establish a physical inventory / cycle count program - high use items (increase efficiency / eliminate stock outages).	05/31/10
Implement a “disaster” supplies strategy – currently, caches of disaster supplies in each warehouse. Consolidate “disaster” supplies to the Oak Forest warehouse.	06/15/10
Solicit vendors to purchase surplus / outdated radiology film - currently stored at Provident warehouse.	06/15/10
Eliminate administrative records in accordance with HIPPA regulations - establish a record retention program for administrative records that are now stored in warehouses.	06/15/10
Remove office supplies from inventory and add to GPO - currently GPO has agreements with major suppliers (replace the use of the Cook County agreement with Office Depot).	06/30/10
Dispose of surplus hospital equipment - solicit vendors for the purchase / disposal of surplus hospital equipment (currently stored off-site).	06/30/10
Create a “Product Value Analysis Committee” – to expedite product evaluations for conversion to different manufacturers within the GPO contract.	06/30/10
Develop a forms program to evaluate all forms - standardize forms across CCHHS (NOTE: Standard Register has an agreement under GPO for forms management).	06/15/10

WBE/MBE Compliance Progress

- GUY BROWN – In discussion with Novation Minority Paper Company
- US FOODS – Currently Purchases 766 cases from Mr. Pure/Home Juice (MBE)
- US FOODS – Working with Gattco (MBE) to establish product and service
- OWENS & MINOR –Plan and coordinate WBE/MBE vendor fair at Stroger Hospital
- OWENS & MINOR –Mentoring Program with Ekla (WBE/MBE)
- OWENS & MINOR – Working with Various WBE/MBE Vendors (see attachment)

Supply Chain Management - 120 Day Improvement Plan

Supply Chain Management - 120 Day Improvement Plan – *Status Update.*

- Contract management system – ***Complete.***
- Develop and implement transmittal management system – ***Complete.***
- Assessment, redesign and implementation of a comprehensive materials management plan – ***In process.***
- Develop and implement transition plan for managing Contract Compliance “internally”. – ***In process.***
- Moved 725 line items to Primary Medical Surgical Distributor, Owens and Minor – ***Continuous process***
- Solicited vendor proposal for salvage equipment in warehouses. This should be completed by 5/20 – ***In process and on track***
- Developing process to control vendor visits within all the Cook County facilities. Have solicited vendor proposals for “vendor credentialing”. – ***In process***
- Working with General Counsel on redesign of CCHHS Contracts and purchasing forms – ***In process***

Questions

Questions?

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
May 14, 2010

ATTACHMENT #5

Supply Chain Management OMP Report
For Period October 1, 2009 thru December 31, 2009

qty	PO #	Vendor	Contract	Supplies/Service	Purpose	Value	Date Rec'd
1	169217-000	Progressive Industries Inc	08-73-2029 R	Histology reagents, alcohol	Add'l Encumbrance	\$ 1,889.26	10/16/2009
2	168958-000	Progressive Industries Inc	08-86-2325	Air filters	Original PO	\$ 18,257.92	10/16/2009
3	169145-000	Charles Equipment Co	09-83-2315	Testing, emergency generators	Original PO	\$ 53,520.00	10/16/2009
4	168692-000	Commercial Industrial Services	09-85-2367	Services, cubicle curtain	Original PO	\$ 20,847.50	10/16/2009
5	169305-000	Smith Plastering	08-53-2134 R	Repairs, plaster & stucco	Original PO	\$ 32,200.00	10/21/2009
6	168275-000	Midco Electric Supply	09-85-2324	Electrical supplies	Encumbrance	\$ 54,221.05	10/26/2009
7	169441-000	Armed Forces Institute of Pathology	H09-72-0013	Clinical Consulting Services	Original PO	\$ 24,999.00	10/26/2009
8	167187-002	Badger Murphy Food Service	09-83-2286R	Prepared salads	Add'l Encumbrance	\$ 14,000.00	10/27/2009
9	168128-000	Tallgrass Systems Ltd	08-86-2245	Software WYSE V30L thin client	Original PO	\$ 29,300.00	11/13/2009
10	166396-000	Zoll Medical Corp	09-45-2306	Transport defibrillator	Original PO	\$ 30,002.00	11/13/2009
11	169769-000	Johnson Pipe & Supply	08-72-2164	Supplies for hardware	Encumbrance	\$ 20,000.00	11/17/2009
12	164488-001	Anchor Mechanical	08-53-2133	Sheet metal fabrication	Change Order	\$ -	11/18/2009
13	169776-000	Optonol Inc	09-45-2380	Supplies, glaucoma shunt	Original PO	\$ 52,500.00	11/18/2009
14	169826-000	MedGyn Products Inc	09-73-2365	Curettes	Original PO	\$ 92,090.00	11/24/2009
15	167017-001	Ace Coffee Bar Inc	09-83-2285	Sandwiches, pre-made	Add'l Encumbrance	\$ 26,561.80	11/24/2009
16	167186-001	Badger Murphy Food Service	09-83-2286	Prepared salads	Add'l Encumbrance	\$ 10,000.00	11/24/2009
17	167226-001	Standard Companies, The	09-85-2288	Products, floor care	Add'l Encumbrance	\$ 20,000.00	11/24/2009
18	167749-001	Rae Products & Chemicals	08-85-2153	Supplies, paint	Add'l Encumbrance	\$ 25,000.00	11/30/2009
19	170097-000	Inova Diagnostics Inc	H09-72-0007	Reagents, controls & slides	Encumbrance	\$ 39,000.00	11/30/2009
20	170504-000	Midway Moving & Storage	08-84-2042	Shredding services	Encumbrance	\$ 11,088.00	12/22/2009
21	169512-000	U of I Medical Center	09-45-2374	Miscellaneous professional serv	Original PO	\$ 85,000.00	12/22/2009
22	170493-000	Progressive Industries Inc	09-72-2311	Stethoscope, esophageal	Original PO	\$ 4,671.50	12/22/2009
23	170509-000	Sami Distributors	09-72-2384	Test kits and controls	Encumbrance	\$ 23,000.00	12/22/2009

**Supply Chain Management OMP Report
For Period January 1, 2010 thru April 30, 2010**

qty	PO #	Vendor	Contract	Supplies/Service	Purpose	Value	Date Rec'd
1	170715-000	Jill Watson	H09-25-0041	Professional Services	Original PO	\$ 40,000.00	1/13/2010
2	170597-000	Abbott Lab Pharm Division	09-73-2350	Cartoid stents & angioplasty	Original PO	\$ 24,620.00	1/14/2010
3	170832-000	Power Plus Engineering Inc	08-53-2022R	Thermoscan survey	Encumbrance	\$ 12,480.00	1/20/2010
4	170821-000	Delta Distr of IL dba/Delta Ice Cream	09-45-0282	Ice cream products	Encumbrance	\$ 2,800.00	1/20/2010
5	170806-000	Pressure Washing Systems Inc	09-84-2370	Services, pressure washing &	Add'l Encumbrance	\$ 35,000.00	1/21/2010
6	171121-000	Kristina Photakis	H10-25-0009	Consulting services	Original PO	\$ 27,040.00	1/22/2010
7	171141-000	Alpha-Tec Systems, Inc	08-45-2012	Reagents, digesting & buffers	Add'l Encumbrance	\$ 32,000.00	1/25/2010
8	170191-000	Chicago United Industries	08-53-2086R	Supplies, doors, wood & steel	Add'l Encumbrance	\$ 45,450.00	1/25/2010
9	171142-000	Bio Rad Laboratories	09-45-2262	Conjugate reagents, controls	Encumbrance	\$ 40,750.00	1/25/2010
10	171102-000	Ekla Corp	08-73-2031R	Globulin immune, reagents	Add'l Encumbrance	\$ 40,000.00	1/27/2010
11	170713-000	Finite Services Inc	H09-72-0025	Global software maint & subscrip	Original PO	\$ 72,000.00	1/29/2010
12	171304-000	Automotive Tech Center	08-72-2112R	Automotive maintenance	Encumbrance	\$ 34,600.00	2/4/2010
13	171302-000	BEAMS	09-73-2395	Kit, rubella latex	Original PO	\$ 24,795.00	2/4/2010
14	171321-001	Dana A Scott-Turkovich	H09-25-0036	Services	Original PO	\$ 36,400.00	2/4/2010
15	171364-000	TSO3 Inc	09-45-2253	Sterilization system	Add'l Encumbrance	\$ 40,000.00	2/8/2010
16	169957-000	Progressive Industries Inc	09-73-2405	Manifolds, pressure coronary	Encumbrance	\$ 20,000.00	2/8/2010
17	171327-000	Northwestern Pharmaceutical	09-73-2407	Controls, bio-rad	Encumbrance	\$ 61,304.00	2/8/2010
18	170181-000	Chem Treat Inc	H09-72-0015	Chemicals, water treatment	Encumbrance	\$ 10,000.00	2/8/2010
19	171345-000	Gen-Probe Inc	H09-73-0032	Reagents & consumables	Encumbrance	\$ 5,000.00	2/8/2010
20	171388-000	Carolyn W Arnolds	H09-25-0039	Consulting services	Add'l Encumbrance	\$ 34,920.00	2/16/2010
21	171390-000	Denise Howard	H09-25-0042	Consulting services	Encumbrance	\$ 44,640.00	2/16/2010
22	171385-000	Barton-Carey Medical Products	09-73-2314R	Garments, custom burn	Encumbrance	\$ 50,000.00	2/22/2010
23	171389-000	Karen A. Cronin	H09-25-0038	Consulting services	Original PO	\$ 49,000.00	2/22/2010
24	169992-000	Hollister Inc	H09-73-0004	System, actiflo bowel mgmt	Original PO	\$ 31,500.00	3/1/2010
25	170082-000	Midco Electric Supply	H09-73-0022	Replacement, electric motors	Original PO	\$ 500.00	3/1/2010
26	169980-000	DDW & Associates	H09-73-2393R	Maintenance & repair, cooking	Original PO	\$ 30,000.00	3/1/2010
27	171329-001	Progressive Industries Inc	H09-72-0020	Supplies, paint & painter	Add'l Encumbrance	\$ 16,000.00	3/5/2010
28	170034-000	Kirby Lester LLC	H09-72-0034	Kirby lester tablet counter	Original PO	\$ 25,900.00	3/15/2010
29	171812-001	Ace Coffee Bar Inc	09-73-2285	Sandwiches, pre-made	Change Order	\$ -	3/16/2010
30	171981-000	Bren Products Company	08-84-2043	Specialty paper	Encumbrance	\$ 9,220.95	3/23/2010
31	171970-000	Arrow Lumber Co	08-85-2173	Supplies, carpentry	Encumbrance	\$ 35,000.00	3/23/2010
32	172053-000	Automotive Tech Center	H09-72-0019	Maintenance/repair, automotive	Encumbrance	\$ 500.00	3/26/2010
33	170072-001	DDW & Associates	H09-73-0012	Correct extended cost	Revision	\$ 69,883.52	3/30/2010
34	170005-000	Boston Scientific	09-45-2388	Surgical supplies, renal	Original PO	\$ 99,000.00	3/31/2010
35	172153-000	Christy Webber & Company	H10-72-0004	Landscaping services	Original PO	\$ 20,600.00	4/6/2010
36	170071-000	Anchor Mechanical	H09-73-0011	Sheet metal fabrication	Original PO	\$ 43,000.00	4/7/2010
37	170091-000	DDW & Associates	H09-73-2348R	Furnish/install, tornado siren	Original PO	\$ 33,473.19	4/7/2010
38	171952-000	Pro-Medical Equipment & Supplies	H10-72-0003	Catheters, dialysis hemosplit	Original PO	\$ 61,512.00	4/8/2010
39	172275-000	Trinity Biotech Inc	09-45-2297	Reagents & consumables	Encumbrance	\$ 5,416.00	4/13/2010
40	170018-000	IBM Corp	09-45-2334	Maintenance/support, AIX	Encumbrance	\$ 26,370.24	4/16/2010
41	172427-000	Ace Coffee Bar Inc	H10-72-0012	Pre-made sandwiches	Encumbrance	\$ 7,000.00	4/22/2010
42	169963-000	LMA North America Inc	H09-73-0005	LMA airway devices	Original PO	\$ 80,000.00	4/27/2010
43	172531-000	HiQ Analytics LLC	H09-25-0035	Services, evaluate/update HIPAA	Encumbrance	\$ 52,000.00	4/29/2010

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
May 14, 2010

ATTACHMENT #6

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

ITEM V(A)

MAY 14, 2010 FINANCE COMMITTEE MEETING

CONTRACTS AND PROCUREMENT ITEMS

Request #	Vendor	Service or Product	Fiscal Impact	Affiliate / System	Begins on Page #
Accept Grant Awards					
1	Illinois Public Health Association	HIV/AIDS Lead Agent Coordinator for Illinois Region 8	Grant Award: \$50,000.00	CCDPH	4
2	Illinois Criminal Justice Information Authority	For community service vehicle with accessories	Grant Award: \$35,590.00	OFHCC	5
Accept Grant Amendment					
3	Illinois Department of Public Health	Breast and Cervical Cancer Screening Program	Grant Increase: \$82,420.00	CCDPH	6
Accept Grant Renewal					
4	Illinois Department of Public Health	IDPH West Nile Virus Grant Agreement	Grant Renewal Amount: \$525,246.55	CCDPH	7
Capital Program Items - Permission to Advertise for Bids					
5		For construction of the John H. Stroger, Jr. Hospital Campus - Parking Structure Expansion/Phase II Project		SHCC	8
6		For construction services for the Countywide Warehouse and Records Storage Center-Hawthorne Project		System	9
7		For the Countywide Green Light Fixture Replacement Program		OFHCC	10
Capital Program Item - Proposed Change Order					
8	Elens, Maichin Roofing & Sheet Metal, Inc.	For the Countywide Roof Replacement Project-Phase IV-Bid Package 2	\$73,800.00	OFHCC	11
Capital Program Items - Enter Into Contracts					
9	Globetrotters Engineering Corporation	For the architectural and design services for the Oak Forest Hospital Laboratory Expansion and Greenhouse Demolition project	\$406,000.00	OFHCC	12
10	STV Incorporated	For engineering design services for the Provident Hospital Mechanical Systems Upgrade Project	\$399,000.00	PHCC	13

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

ITEM V(A)

MAY 14, 2010 FINANCE COMMITTEE MEETING

CONTRACTS AND PROCUREMENT ITEMS

Request #	Vendor	Service or Product	Fiscal Impact	Affiliate / System	Begins on Page #
Capital Program Items - Enter Into Contracts (continued)					
11	Infrastructure Engineering, Inc.	Professional services contract, for the Parking Lot and Entrance Control at the Hawthorne Warehouse project	\$284,302.70	System	14
Approval of Payment					
12	Rush Medical Laboratories	Cytogenic, neuropathology consultations, renal biopsy consultations, immunohistochemistry processing for rare antibodies	\$229,842.47	SHCC	15
Extend Contracts					
13	SCR Medical Transportation, Inc.	Transportation service (Medicar/Service Car System-wide contract)	No fiscal impact	PHCC, ACHN, CORE, SHCC, OFHCC	16
14	Abbott Laboratories	Consumables and supplies for vendor-provided blood glucose monitors	No fiscal impact	CHSCC, PHCC, ACHN, SHCC	17
15	Progressive Industries, Inc.	Media bacteria culture	No fiscal impact	PHCC, SHCC, OFHCC	18
16	Alpha Baking Co., Inc.	Fresh bread, rolls and pastries	No fiscal impact	SHCC, OFHCC	19
17	Lifesource	Blood and blood products	No fiscal impact	PHCC, SHCC, OFHCC	20
Amend and Increase Contract					
18	Rush University Medical Center	Cytogenetics testing for hematological disorders	\$160,000.00	SHCC	21
Increase and Extend Contracts					
19	Aramark Healthcare	Professional services for clinical engineering and biomedical services	\$3,385,513.57	ACHN, CCDPH, SHCC	22
20	Ortho Clinical Diagnostics	Chemistry endocrine testing	\$550,000.00	SHCC	23
21	Girard Chemical Co.	Water treatment chemicals	\$15,000.00	OFHCC	24

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

ITEM V(A)

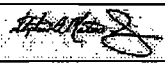
MAY 14, 2010 FINANCE COMMITTEE MEETING

CONTRACTS AND PROCUREMENT ITEMS

Request #	Vendor	Service or Product	Fiscal Impact	Affiliate / System	Begins on Page #
Enter Into and Execute Contracts					
22	Integritas, Inc.	Employee Health and Safety System	\$128,865.00	System	26
23	Susan A. Walsh	Professional services	\$31,200.00	System	27
24	Gloria Fox	Professional services	\$23,900.00	System	29
Renew and Execute Contract					
25	Women's Health Consultants	Maternal Fetal Medicine Consultation	\$300,000.00	SHCC	31
Renew, Increase and Execute Contracts					
26	University of Illinois at Chicago, Department of Pharmacy Practice	Professional pharmacy services	\$436,000.00	SHCC	33
27	Helena Laboratories	Helena Laboratories reagents and kits for electrophoresis testing	\$197,681.25	SHCC	34
Amend and Execute Contract					
28	Draeger Medical Inc.	Maintenance and support services for the Innovian Anesthesia System	\$696,773.00	System	35
Award Bids, and Enter Into and Execute Contracts					
29	Phoenix Business Solutions, LLC	Telecommunication supplies	\$552,991.35	PHCC, SHCC, OFHCC	37
30	Progressive Industries, Inc.	Microbiology/virology reagents and consumables	\$274,991.77	SHCC	40
31	Independent Mechanical Industries, Inc.	Maintenance and repair services for pumps and compressor	\$256,755.00	PHCC	43
32	Chicago Area Interpreter Referral Services (CAIRS)	Sign language interpreter services	\$125,416.00	SHCC	46
33	Johnson Pipe & Supply Co.	Plumbing supplies (pipe, clevis hangers, friction clamps)	\$108,513.87	OFHCC	49

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST AS AMENDED

DATE: 4-1-10		PRODUCT/SERVICE: HIV/AIDS Lead Agent Coordinator for Illinois Region 8	
TYPE OF REQUEST: Accept Grant Award		VENDOR/SUPPLIER: Illinois Public Health Association <small>Illinois Department of Public Health, Springfield, Illinois</small>	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: N/A			
ACCOUNT # 951 (9511001)	FISCAL IMPACT: None	GRANT FUNDED AMOUNT: \$50,000.00	
CONTRACT PERIOD: January 1, 2010 through December 31, 2010		REQ#/CONTRACT# 10758LA	
REQUESTING DEPT/AFFILIATE: Public Health		SPONSOR: Stephen A. Martin Jr. Ph.D., M.P.H. 	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? N/A		IS THIS CONTRACT SOLE SOURCE? N/A	

JUSTIFICATION: A program by which the Cook County Department of Public Health will act as Lead Agent Coordinator for Illinois HIV/AIDS Prevention Region 8, and administer funds to sub-grantees in region 8

TERMS OF REQUEST: The agreement with the Illinois Public Health Association (IPHA) has a maximum amount payable of \$50,000.00. This agreement is for the period of January 1, 2010 through December 31, 2010. This grant does not require pre-application approval. It is an entitlement grant.

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? N/A

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? N/A

ATTACHMENTS

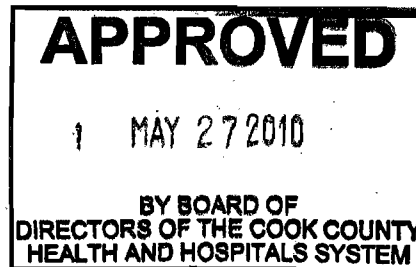
BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS CEO: 
William T. Foley, Chief Executive Officer

CCHHS COO: 
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO: 
Michael Ayres, Chief Financial Officer



Request #
1

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE
Center •

We Bring Health CARE to Your Community

BOARD APPROVAL REQUEST

DATE: 4/20/2010		PRODUCT/SERVICE: Community Service Vehicle with Accessories	
TYPE OF REQUEST: Accept Grant Award		VENDOR/SUPPLIER: Illinois Criminal Justice Information Authority Chicago, IL	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: N/A			
ACCOUNT # 898/847		FISCAL IMPACT: None	GRANT FUNDED AMOUNT: \$35,590.00
CONTRACT PERIOD: 5/1/2010 through 11/30/2010		REQ#/CONTRACT# None	
REQUESTING DEPT/AFFILIATE: Public Safety Dept. Oak Forest Hospital of Cook County		SPONSOR: Sylvia Edwards, <i>SE</i> COO – Oak Forest Hospital	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? No		IS THIS CONTRACT SOLE SOURCE? No	

JUSTIFICATION: This request is to accept Grant awarded by the Recovery Act Justice Assistance Grant funding for the purchase of equipment for the Public Safety Department in the form of a community service vehicle with accessories.

TERMS OF REQUEST: This agreement with the Illinois Criminal Justice Information Authority (ICJIA) and Oak Forest Hospital to accept Grant Fund in the amount of \$35,590.00 for the period of 5/1/2010 through 11/30/2010.

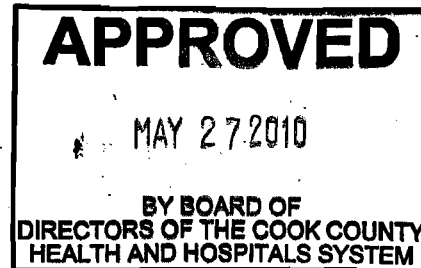
HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? N/A

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? N/A

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A



CCHHS COO: *Anthony Tedeschi*
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO: *Michael Ayres*
Michael Ayres, Chief Financial Officer

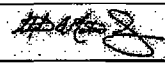
Request #
2

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

We Bring Health CARE to Your Community

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

DATE: 4-1-10		PRODUCT/SERVICE: Breast & Cervical Cancer Screening Program	
TYPE OF REQUEST: Amendment Increase		VENDOR/SUPPLIER: Illinois Department of Public Health, Springfield, Illinois	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: N/A			
ACCOUNT # 997 (9970901)	FISCAL IMPACT: None	GRANT FUNDED AMOUNT: Increase \$82,420.00	
CONTRACT PERIOD: July 1, 2009 through June 30, 2010		REQ#/CONTRACT# 06180008	
REQUESTING DEPT/AFFILIATE: Public Health		SPONSOR: Stephen A. Martin Jr. Ph.D., M.P.H. 	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? N/A		IS THIS CONTRACT SOLE SOURCE? N/A	

JUSTIFICATION: A program which will provide breast and/or cervical cancer screening to eligible women in suburban Cook County. The authorization to accept the current budget was given on October 7, 2009 in the amount of \$523,430.00 by the Board of Directors of the Cook County Health and Hospitals System.

TERMS OF REQUEST: Requesting an Amendment Increase
 Original Grant Award: \$523,430.00
 Grant Contract Amendment Increase: \$ 82,420.00
 Amended Grant Total: \$605,850.00

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? N/A

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? N/A

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS CEO

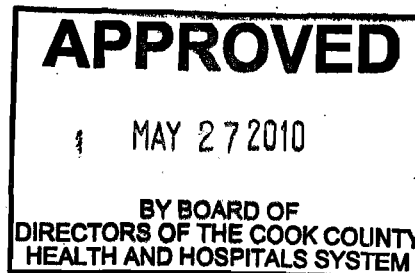
 William T. Foley, Chief Executive Officer

CCHHS COO:

 Anthony Tedeschi, Chief Operating Officer

CCHHS CFO:

 Michael Ayres, Chief Financial Officer



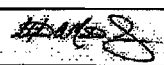
Request #
 3

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 • John H. Stroger, Jr. Hospital of Cook County • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

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Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

DATE: 4-1-10		PRODUCT/SERVICE: IDPH West Nile Virus Grant Agreement	
TYPE OF REQUEST: Grant Renewal		VENDOR/SUPPLIER: Illinois Department of Public Health, Springfield, Illinois	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: N/A			
ACCOUNT # 755/ (7551001)		FISCAL IMPACT: None	GRANT FUNDED AMOUNT: \$525,246.55
CONTRACT PERIOD: April 1, 2010 through March 31, 2010		REQ#/CONTRACT# 05380406	
REQUESTING DEPT/AFFILIATE: Public Health		SPONSOR: Stephen A. Martin Jr. Ph.D., M.P.H. 	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? N/A		IS THIS CONTRACT SOLE SOURCE? N/A	

JUSTIFICATION: A program which will test Culex mosquitoes, dead crows and blue jays for the West Nile Virus, and will include the control of larval mosquitoes of the Genus Culex, the primary carrier of West Nile and St. Louis Encephalitis. The authorization to accept the previous grant was given on April 9, 2009 by the Board of Directors of the Cook County Health and hospitals system in the Amount of \$646,402.22

TERMS OF REQUEST: This agreement with the Illinois Department of Public Health has a maximum amount payable of \$525,246.55. This grant is automatically renewed

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? N/A

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? N/A

ATTACHMENTS

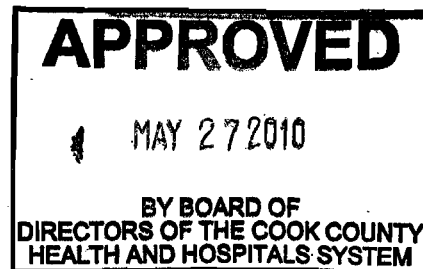
BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS CEO: 
William T. Foley, Chief Executive Officer

CCHHS COO: 
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO: 
Michael Ayres, Chief Financial Officer



Request #
4

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Transmitting a Communication, dated May 4, 2010 from

BRUCE WASHINGTON, Director, Office of Capital Planning and Policy

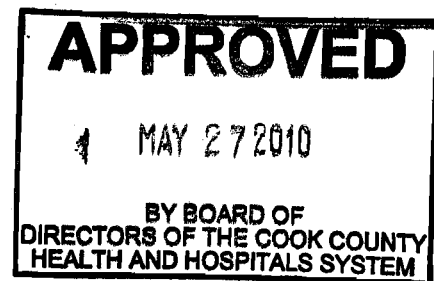
requesting authorization for the Purchasing Agent to advertise for bids for construction of the John H. Stroger, Jr. Hospital Campus-Parking Structure Expansion/Phase II Project.

The existing parking structure was completed and opened in 1999 and is approximately 545,000 total square feet. It has two levels below grade and five levels at grade and above. The Project consists of expanding the current 1,340 space parking facility by adding 1,791 more parking spaces; to bring the total to 3,131 spaces. The new structure is necessary to facilitate parking for the John H. Stroger, Jr. hospital staff, patients and surrounding campus buildings.

Bond Account: 28000

This project is categorized as a parking expansion project.

This project was included in the 2009 Capital Improvement Program Projects approved by the Cook County Board of Commissioners on April 2, 2009.



Request #
5

Transmitting a Communication, dated May 4, 2010 from

BRUCE WASHINGTON, Director, Office of Capital Planning and Policy

requesting authorization for the Purchasing Agent to advertise for bids for construction services for the Countywide Warehouse and Records Storage Center-Hawthorne Project.

This project was originally requested by the Clerk of the Circuit Court and the Bureau of Health Services.

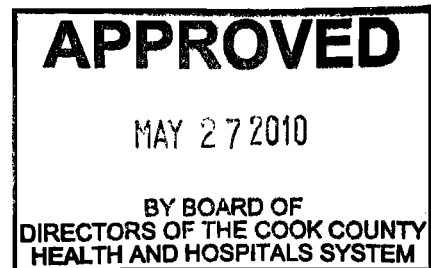
The Hawthorne Warehouse consists of three attached single story buildings with an attached three story office wing. The building is approximately 475,000 square feet on the main floor. The facility was previously used for industrial purposes and is being converted for warehouse use. The ceiling height is about 27 feet in a majority of the facility. Currently, the County Clerk is occupying 104,000 square feet of the space for election processing. The project build out which will optimize the remaining 371,000 square feet of space based on the operational needs of the Clerk of the Circuit Court, Bureau of Health and minor use by other departments.

This project includes the complete build-out of the Hawthorne Warehouse Records Storage Center. It will include mechanical, electrical, plumbing, Heating, Ventilation and Air-Conditioning (HVAC) as well as storage racking and shelving systems.

Bond Account: 20000

This project is categorized as a warehouse renovation project.

This project was included in the 2009 Capital Improvement Program Projects approved by the Cook County Board of Commissioners on April 2, 2009.



Request #
6

Transmitting a Communication, dated May 4, 2010 from

BRUCE WASHINGTON, Director, Office of Capital Planning and Policy

requesting authorization for the Purchasing Agent to advertise for bids for the Countywide Green Light Fixture Replacement Program. The following sites are included: County Building, Criminal Courts Building and the Criminal Courts Administration Building, Oak Forest Hospital Building, Maywood Sheriff's Department and Rockwell Warehouse.

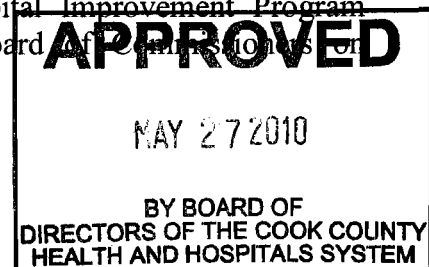
This project will require a Design/Build Contractor to survey the existing lighting systems for upgrades to T8 energy efficient lighting, furnish design and construction documents including cost estimates, obtain all regulatory and construction permits, and provide all labor, equipment and materials necessary to replace all fixtures at the specified locations. The scope of this project will require general installation of new lighting equipment and all associated electrical and construction work.

The energy savings from this program will equal the cost of this project in approximately five years.

Bond Account: 20000

This project is categorized as an energy efficient light fixture replacement project.

This project was included in the 2010 Capital Improvement Program Projects approved by the Cook County Board of Commissioners on November 19, 2009.



Request #

7

Transmitting a Communication, dated April 27, 2010 from

BRUCE WASHINGTON, Director, Office of Capital Planning and Policy

transmitted herewith for your approval is Change Order No. 1 in the amount of \$73,800.00 to the contract with Elens, Maichin Roofing & Sheet Metal, Inc., Joliet, Illinois for the Countywide Roof Replacement Project-Phase IV-Bid Package 2 for Oak Forest Hospital project. It is respectfully requested that this Honorable Body approve this request.

Reason: This change order provides for additional roofing insulation at four of the eight buildings at Oak Forest Hospital as required by the International Energy Conservation Code (IECC).

This also provides for additional insulation and other modifications required to meet the IECC for the Catholic Chapel at Oak Forest Hospital.

In addition, we are requesting a time extension of 118 calendar days due to winter weather conditions.

Contract No. 09-53-236

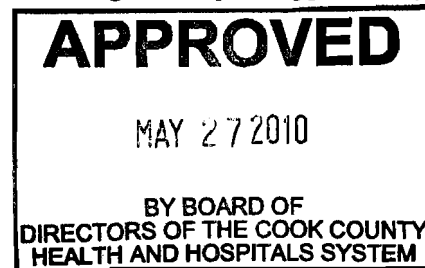
Original Contract Sum:	\$544,780.00
Total Changes to-date:	0.00
Adjusted Contract to-date:	\$544,780.00
Amount of this Modification:	73,800.00
Adjusted Contract Sum:	\$618,580.00

Estimated Fiscal Impact: \$73,800.00 Contract extension: 118 Days, from February 6, 2010 to June 4, 2010.

This is categorized as a Countywide roof replacement project.

This project was included in the 2009 Capital Improvement Program Projects approved by the Board of Commissioners on April 2, 2009.

Bond Account: 20000



Request #

8

Transmitting a Communication, dated April 26, 2010 from

BRUCE WASHINGTON, Director, Office of Capital Planning and Policy

requesting authorization for the Purchasing Agent to enter into a contract with Globetrotters Engineering Corporation, Chicago, Illinois, for the architectural and design services for the Oak Forest Hospital Laboratory Expansion & Greenhouse Demolition project. Globetrotters Engineering Corporation was selected from the Request for Qualifications/Proposals process. This firm and its team were found to be well qualified to perform the complete scope of services at the lowest acceptable fee.

Reason: This project provides for the demolition of a 17,000 square foot greenhouse and expansion of the clinical laboratory. The existing lab is approximately 8,350 square feet and the expansion will add 7,500 square feet for a combined total of approximately 15,850 square feet.

This project was requested by the Oak Forest Hospital Administration in order to meet compliance with the Joint Commission on Accreditation of Healthcare Organizations. There are three main objectives for this project. The first goal is to increase the working space for laboratory personnel to increase their accuracy, precision, efficiency, and safety. The second goal is to improve the ventilation by adding the necessary heating, ventilation and air conditioning (HVAC) system to improve air quality and control of the temperature of the combined space. The third is to upgrade the furniture, fixtures, and equipment to better meet the needs of the laboratory personnel.

Estimated Fiscal Impact: \$406,000.00

Bond Account: 33000

This project is categorized as a demolition, expansion and HVAC project.

This project was included in the 2009 Capital Improvement Program Projects approved by the Board of Commissioners on April 2, 2009.

Withdrawn

Request #

9

Transmitting a Communication, dated April 26, 2010 from

BRUCE WASHINGTON, Director, Office of Capital Planning and Policy

requesting authorization for the Purchasing Agent to enter into a contract with STV Incorporated, Chicago, Illinois, for engineering design services for the Provident Hospital Mechanical Systems Upgrade Project. STV Incorporated was selected from the Request for Qualifications/Proposals process. This firm and its team were found to be well qualified to perform the complete scope of services at the lowest responsive fee.

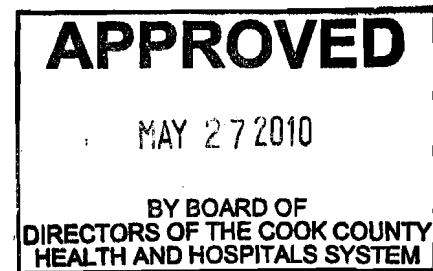
Reason: This project provides for the design and replacement of two existing 900 ton chillers and two cooling towers, replacement/upgrade of ten automatic transfer switches and the replacement of the emergency duress alarm system.

Estimated Fiscal Impact: \$399,000.00

Bond Account: 9000

This project is categorized as a mechanical systems upgrade project.

This project was included in the 2009 Capital Improvement Program Projects approved by the Board of Commissioners on April 2, 2009.



Request #
10

Transmitting a Communication, dated April 14, 2010 from

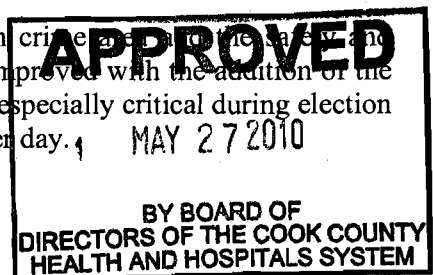
BRUCE WASHINGTON, Director, Office of Capital Planning and Policy

requesting authorization for the Purchasing Agent to enter into a professional services contract with Infrastructure Engineering, Inc., Chicago, Illinois, for the Parking Lot and Entrance Control at the Hawthorne Warehouse project. The project consists of resurfacing approximately 220,000 square feet of parking lot for approximately 500 parking spaces, design of a security guard station with entrance control, lighting, signage and landscaping. This project was originally approved and under contract in a previous Capital Improvement Program, but cancelled by the Board of Commissioners due to funding issues in February 2009. As of November 2009 the project was reapproved by the Board of Commissioners in the 2010 Capital Improvement Program. The vendor has agreed to hold their fee to the original approved contract value minus work completed.

Reason: This firm is being recommended because they were the previous vendor who was selected through the issuance of the Request for Proposal process. They began work based upon board authorization prior to the project being cancelled. The firm previously completed 22% of the design documents which includes: site visits, meetings with Cook County agencies, coordination with the City of Chicago Department of Buildings, Topographical Survey, Program Analysis Report and Schematic Design Drawings prior to the project being cancelled last year. In addition, this vendor is recommended because reissuing the Request for Proposal would cause a lengthy seasonal delay in the completion of the project and it is beneficial to the project to maintain the inherent 'lessons learned' and program continuity.

The parking lot is in disrepair and is presenting unsightly conditions. The intent of the project was for the paved lot to be completed before the start of heavy construction traffic caused by the work performed from the renovation portion of the warehouse interior and the exterior wall repair projects.

The Hawthorne Warehouse is located in a high crime area and the safety and security of the grounds would be significantly improved with the addition of the high mast lighting and entrance control. This is especially critical during election periods as the grounds are accessible 24 hours per day.



Estimated Fiscal Impact: \$284,302.70

Bond Account: 20000

This project was included in the 2010 Capital Improvement Program projects approved by the Cook County Board of Commissioners on November 19, 2009.

This is categorized as a renovation project.

Request #
11

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

DATE: 4/13/2010		PRODUCT/SERVICE: Cytogenic, Neuropathology Consultations, Renal Biopsy Consultations, Immunohistochemistry Processing for Rare Antibodies; Renal Biopsy Consultations	
TYPE OF REQUEST: Approval of Payment		VENDOR/SUPPLIER: Rush Medical Laboratories Chicago, IL	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: Sole Source			
ACCOUNT # 897/365		FISCAL IMPACT: \$229,842.47	GRANT FUNDED AMOUNT: None
CONTRACT PERIOD: 2005 through 2008		REQ#/CONTRACT# None	
REQUESTING DEPT/AFFILIATE: Dept. of Pathology/JHS		SPONSOR: Joanne Dulski, Laboratory Director, CCHHS Roz Lennon, Chief Clinical Officer, CCHHS	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? No		IS THIS CONTRACT SOLE SOURCE? Yes	

JUSTIFICATION:

All invoices are verified patients of JHS whose work was sent to Rush Medical Laboratories: Cytogenetics Testing for Hematological Disorders were sent as needed while awaiting contract approval; Immunohistochemistry for Rare Antibodies were sent to meet patient care needs with no contract for service; Neuropathology and Renal Biopsies sent to meet patient care needs with no contract for service. Unpaid invoices were discovered in February 2008. Immediately initiated contracts, and received emergency requisitions to cover interim cost. Tests were sent without any contract.

Immunohistochemistry Processing slides for Rare Antibodies between 1/31/06 and 1/31/08 in the amount of \$6,109.50
Cytogenetic Testing for Hematological Disorders in 2008 in the amount of \$58,042.47
Consultation Clinical Services for Neuropathology specimens between 3/31/05 and 2/1/08 in the amount of \$90,773.50
Consultation Clinical Services for Renal Biopsies between 3/31/05 and 2/29/08 in the amount of \$74,917.00

TERMS OF REQUEST: This request is for Payment Only for services rendered to us by Rush Medical Laboratories Between 2005 and 2008. Total amount is \$229,842.47

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? N/A
WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? N/A

ATTACHMENTS

BID TABULATIONS: No
CONTRACT COMPLIANCE MEMO: No

CCHHS CEO:
William T. Foley, Chief Executive Officer

CCHHS COO:
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO:
Michael Ayres, Chief Financial Officer

APPROVED

MAY 27 2010

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
12

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BOARD APPROVAL REQUEST

DATE: 4/27/2010		PRODUCT/SERVICE: Transportation Service (Medicar/Service Car System Wide Contract)	
TYPE OF REQUEST: Extend Contract		VENDOR/SUPPLIER: SCR Medical Transportation, Inc./Chicago IL.	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: Bid			
ACCOUNT # 891-217 893-217 894-217 897-217 898-217		FISCAL IMPACT: None	GRANT FUNDED AMOUNT: None
CONTRACT PERIOD: 5/18/2010 – 7/31/2010		REQ#/CONTRACT# 05-72-69Rebid	
REQUESTING DEPT/AFFILIATE: ACHN - CCHHS		SPONSOR: Enrique Martinez CMO ACHN - CCHHS <i>Enrique Martinez, M.D.</i>	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? Yes		IS THIS CONTRACT SOLE SOURCE? No	

JUSTIFICATION: Extension from 5/18/2010 – 7/31/2010 will provide sufficient time for the rebid, evaluation and implementation of new contract. The reason for the rebid is due to only one (1) bidder responding at the original bid opening. Rebid date is 5/11/2010. SCR Medical is a premier vendor for patient transportation.

TERMS OF REQUEST: Contract No. 05-72-69Rebid for Transportation Service was awarded by the Cook County Board on 4/18/2007 for a \$2,896,252. The contract period was from 4/18/2007 thru 4/17/2010. Twenty-nine (29) day extension was allowed from 4/18/2010 thru 5/17/2010. Approximately \$1,193,000 remains unencumbered on the current contract

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Not Required this is a request for time only.

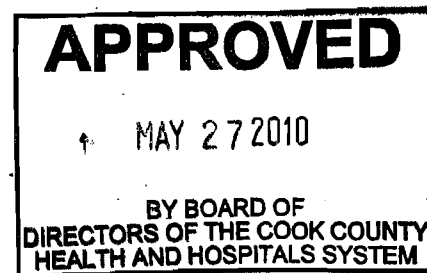
WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? Not Required this is a request for time only.

ATTACHMENTS

BID TABULATIONS: N/A
CONTRACT COMPLIANCE MEMO: No

CCHHS COO: *Anthony Tedeschi*
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO: *Michael Ayres*
Michael Ayres, Chief Financial Officer



Request #
13

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BOARD APPROVAL REQUEST

DATE: April 14, 2010		PRODUCT/SERVICE: Consumables & Supplies for Vendor Provided Blood Glucose Monitors	
TYPE OF REQUEST: Extend Contract		VENDOR/SUPPLIER: Abbott Laboratories Abbott Park, IL	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: Bid			
ACCOUNT # 240/362 891/362 893/362 897/362		FISCAL IMPACT: NONE	GRANT FUNDED AMOUNT: NONE
CONTRACT PERIOD: 6/1/2010 through 11/30/2010		REQ#/CONTRACT# 07-15-180H	
REQUESTING DEPT/AFFILIATE: CCHHS-Department of Laboratories		SPONSOR: Joanne Dulski, Laboratory Director-CCHHS Johnny C. Brown, COO - Stroger Hospital	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? YES		IS THIS CONTRACT SOLE SOURCE? NO	

JUSTIFICATION: Requesting approval to extend contract from 6/1/2010 through 11/30/2010 for the provision of Consumables & Supplies for Vendor Provided Blood Glucose Monitors for the CCHHS Department of Laboratories. This extension will allow the System time to develop specifications, solicit bids, evaluate and award a new contract. The next phase is to enter into dialogue with GPO Lab Supply distributors.

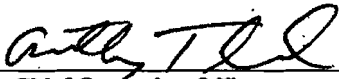
TERMS OF REQUEST: The contract was originally awarded by the Cook County Board on 6/5/2007 in the amount of \$864,000.00 for 36 months for the period of 6/7/2007 through 5/31/2010. This request is to extend time only. Approximately \$331,579.00 of the original Board approved funding remains unencumbered.


HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Not required for an extension of time.

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? Not required for an extension of time.

ATTACHMENTS

BID TABULATIONS: N/A
CONTRACT COMPLIANCE MEMO: No

CCHHS COO: 
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO: 
Michael Ayres, Chief Financial Officer

APPROVED

MAY 27 2010

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
14

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BOARD APPROVAL REQUEST

DATE: 4/7/10		PRODUCT/SERVICE: Media Bacteria Culture	
TYPE OF REQUEST: Extend Contract		VENDOR/SUPPLIER: Progressive Industries Inc., Chicago, Illinois	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: Bid			
ACCOUNT # 897/365 891/365 898/365		FISCAL IMPACT: None	GRANT FUNDED AMOUNT: None
CONTRACT PERIOD: 7/1/10 to 9/30/10		REQ#/CONTRACT# 07-72-47	
REQUESTING DEPT/AFFILIATE: Department of Pathology/ John H. Stroger, Jr. hospital		SPONSOR: Joanne M. Dulski, Laboratory Director, CCHHS Johnny Brown, COO, Stroger Hospital	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? Yes		IS THIS CONTRACT SOLE SOURCE? No	

JUSTIFICATION:

This extension request for Stroger, Oak Forest, and Provident Hospitals is brought about by a delay in processing the Purchasing Requisition for the new contract.

Contract# 07-72-47 includes culture media used for culturing and identification of microbacterial and mycological organisms performed in Microbiology /Virology at Stroger.

TERMS OF REQUEST: This request is for an extension from 7/1/10 through 9/30/10 with no fiscal impact. Current contract # 07-72-47 is from 7/1/07 through 6/30/10, approved by the Cook County Board on 3/1/07 with awarded amount of \$565,766.50. The contract remaining balance is \$288,266.50.

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Not required, this is for time only

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? Not required, this is for time only

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO: 
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO: 
Michael Ayres, Chief Financial Officer

APPROVED

MAY 27 2010

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

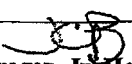
Request #
15

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• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE
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BOARD APPROVAL REQUEST

DATE: April 2, 2010	PRODUCT/SERVICE: Fresh Bread, Rolls and Pastries	
TYPE OF REQUEST: Extend Contract	VENDOR/SUPPLIER: Alpha Baking Co., Inc., Chicago, IL	
SELECTION METHODOLOGY: Bid	BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID	
ACCOUNT # 897/310 898/310	FISCAL IMPACT: None	GRANT FUNDED AMOUNT: None
CONTRACT PERIOD: Extension from 6/18/2010 through 8/16/2010		REQ#/CONTRACT# 09-83-30
REQUESTING DEPT/AFFILIATE: CCHHS	SPONSOR: Johnny C. Brown,  COO - John H. Stroger, Jr. Hospital	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? Yes	IS THIS CONTRACT SOLE SOURCE? No	

JUSTIFICATION: This extension will allow time for the bid opening, evaluation of the bids, award and execution of a new contract. The bid opening for the new contract, H10-72-042, was April 20, 2010.

TERMS OF REQUEST: The contract was originally awarded and executed by the Cook County Health and Hospitals System Board on 4/24/2009 in the amount of \$183,658.31 (897-Section I) and \$49,848.03 (898-Section II) for a 12 month period, commencing 6/18/2009 through 6/17/2010. This request is to extend time only. Approximately \$33,658.31 (897-Section I) and \$14,000.00 (898-Section II) of the original Board approved funding remains unencumbered.

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Not required for extension of time only.

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? Not required for extension of time only.

ATTACHMENTS

BID TABULATIONS: NA

CONTRACT COMPLIANCE MEMO: NA

CCHHS COO: 
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO: 
Michael Ayres, Chief Financial Officer

APPROVED

MAY 27 2010

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
16

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE
Center •

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BOARD APPROVAL REQUEST

DATE: 4/6/10		PRODUCT/SERVICE: Blood and Blood Products	
TYPE OF REQUEST: Extend Contract		VENDOR/SUPPLIER: Lifesource, Glenview, Illinois	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: Bid			
ACCOUNT # 897/368 891/368 898/368		FISCAL IMPACT: None	GRANT FUNDED AMOUNT: None
CONTRACT PERIOD: 6/1/10 through 8/31/10		REQ#/CONTRACT# 08-73-73	
REQUESTING DEPT/AFFILIATE: Department of Pathology/ John H. Stroger		SPONSOR: Joanne M. Dulski, Laboratory Director, CCHHS Johnny Brown, COO, Stroger Hospital	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? Yes		IS THIS CONTRACT SOLE SOURCE? No	

JUSTIFICATION:

Contract # 08-73-73, a system-wide contract, is for blood and blood products that are used for several clinical situations. These products are for life-sustaining and life-stabilizing purposes and are transfused to patients, if indicated, during surgical operations, or in acute and chronic clinical conditions.

Contract # H10-73-030 went out for bid 4/6/2010 and did not have any bidders. The contract is scheduled for Re-bid on 5/11/2010 at which time all bids are tabulated. After this step, a chosen vendor will still have to be checked for compliance and then goes to the CCHHS Board for approval.

TERMS OF REQUEST: This request is for a three month extension from 6/1/10 through 8/31/10 with no fiscal impact. Contract 08-73-73 for Stroger Hospital, was approved by the Cook County Board on 4/30/08 and awarded for \$7,540,346.50. Contract balance is \$1,355,346.00, which is enough to pay for all these products through 8/31/10 at which time extension ends.

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Not required, this is for time only

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? Not required, this is for time only

ATTACHMENTS

BID TABULATIONS: No

CONTRACT COMPLIANCE MEMO: No

CCHHS COO: Anthony Tedeschi
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO: Michael Ayres
Michael Ayres, Chief Financial Officer

APPROVED

MAY 27 2010

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
17

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BOARD APPROVAL REQUEST

DATE: 3/22/10		PRODUCT/SERVICE: Cytogenetics Testing for Hematological Disorders	
TYPE OF REQUEST: Amend and Increase Contract		VENDOR/SUPPLIER: Rush University Medical Center, Chicago, Illinois	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: Sole Source			
ACCOUNT # 897/278		FISCAL IMPACT: \$160,000.00	GRANT FUNDED AMOUNT: None
CONTRACT PERIOD: 11/1/08 through 11/30/2010		REQ#CONTRACT# 08-41-382	
REQUESTING DEPT/AFFILIATE: Department of Pathology / Stroger Hospital		SPONSOR: Joanne M. Dulski Laboratory Director, CCHHS Johnny Brown, COO, Stroger Hospital	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? No		IS THIS CONTRACT SOLE SOURCE? Yes	

JUSTIFICATION: This contract (approved by the CCHHS Board on August 12, 2009) is for cytogenetic tests sent out to Rush University Medical Center for the diagnosis of hematological disorders. The increase in cost is due to a combination of factors i.e., new guidelines in the diagnosis of leukemia--utilization of a new panel, Fish Myeloma, a test that helps in the diagnosis of a white blood cell type of cancer (Plasma cells)-- and an increase in the utilization of tests. The increase is due to the development of Multi-meres testing. The test cost on average \$4,500 per patient and is used to detect Leukemia and Lymphoma. The original contract allows for various Cytogenetic testing as required for patient testing.

TERMS OF REQUEST: This request is for an increase in the amount of \$160,000.00 to pay for upcoming costs for five months from July 2010 through November 30, 2010 at which time the contract ends. The remaining balance in the current Purchase Order is estimated, based on previous months' utilization, to be enough to pay these tests up to June 2010. The CCHHS Board approved this contract on 11/13/08 for the period of 11/1/08 through 11/30/10; awarded amount \$567,042.30.

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Pending Contract Compliance

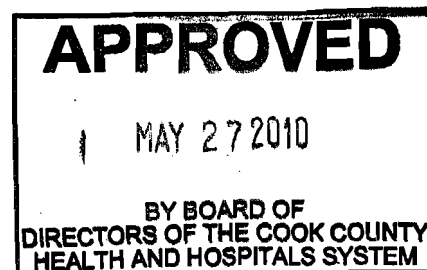
WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? Pending Contract Compliance

ATTACHMENTS

BID TABULATIONS: No
CONTRACT COMPLIANCE MEMO: No

CCHHS COO: 
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO: 
Michael Ayres, Chief Financial Officer



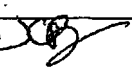
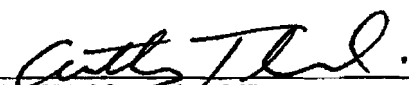

Request #
18

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BOARD APPROVAL REQUEST AS AMENDED

DATE: 4/20/2010	PRODUCT/SERVICE: Professional Services for Clinical Engineering & Biomedical Services	
TYPE OF REQUEST: Increase and Extend Contract	VENDOR/SUPPLIER: Aramark Healthcare Downers Grove, IL	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: RFP		
ACCOUNT # 897/442 893/442 895/442	FISCAL IMPACT: JSH - \$3,004,292.66 ACHN - \$ 334,390.73 DPH- \$17,155.44 DPH - \$ 46,830.18 TB- \$29,674.74 TOTAL: \$3,385,513.57	GRANT FUNDED AMOUNT: None
CONTRACT PERIOD: 6/1/2010 through 12/31/2010 11-30-10		REQ#/CONTRACT# 07-41-97
REQUESTING DEPT/AFFILIATE: Dept. of Professional Affairs – John H. Stroger, Jr. Hospital		SPONSOR: Johnny C. Brown, COO - JHS 
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? N/A		IS THIS CONTRACT SOLE SOURCE? N/A
<p>JUSTIFICATION: We respectfully request to extend and increase contract for ^{six (6)} seven (7) months until this service has gone out for Request for Proposal (RFP). The extension is required to allow sufficient time to complete the process. The RFP is currently under review with General Counsel and the States Attorneys Office.</p>		
<p>TERMS OF REQUEST: This request is for an extension of ^{six (6)} seven (7) months from 6/1/2010 through ¹¹⁻³⁰⁻¹⁰ 12/31/2010 and an increase in the amount of \$3,385,513.47. The original contract period was from 12/1/2006 thru 11/30/2009 for the amount \$18,869,764.00. An addendum to the contract beginning 4/12/2009 to add engineering for TB Clinics in the amount of \$38,339.44 was approved by the CCHHS Board on 12/18/09. An extension for 6 months from 12/1/2009 thru 5/3/2010 with an increase \$3,385,513.47 was approved by the CCHHS board.</p>		
HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Pending response from Contract Compliance		
WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? Pending response from Contract Compliance		
<p>ATTACHMENTS</p> <p>BID TABULATIONS: No</p> <p>CONTRACT COMPLIANCE MEMO: No</p>		
<p>CCHHS COO:  Anthony Tedeschi, Chief Operating Officer</p> <p>CCHHS CFO:  Michael Ayres, Chief Financial Officer</p>		<div style="border: 2px solid black; padding: 10px; margin: 0 auto; width: 150px;"> <p style="font-size: 24pt; font-weight: bold; margin: 0;">APPROVED</p> <p style="font-size: 18pt; margin: 5px 0;">1 MAY 27 2010</p> <p style="font-size: 10pt; margin: 0;">BY BOARD OF DIRECTORS OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM</p> </div> <p style="text-align: right; margin-top: 20px;">Request # 19</p>

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BOARD APPROVAL REQUEST

DATE: <u>April 13, 2010</u>		PRODUCT/SERVICE: <u>Chemistry Endocrine Testing</u>	
TYPE OF REQUEST: <u>Increase and Extend Contract</u>		VENDOR/SUPPLIER: <u>Ortho Clinical Diagnostics</u> <u>Raritan, N.J.</u>	
SELECTION OF METHODOLOGY: <u>BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE</u> GOVERNMENT BID: <u>Sole Source</u>			
ACCOUNT # <u>897/365</u>	FISCAL IMPACT: <u>\$550,000.00</u>	GRANT FUNDED AMOUNT: <u>None</u>	
CONTRACT PERIOD: <u>3/22/10 through 6/21/2010</u>		REQ#/CONTRACT# <u>07-45-230</u>	
REQUESTING DEPT/AFFILIATE: <u>Dept. of Pathology - JHS</u>		SPONSOR: <u>Joanne Dulski,</u> <u>Laboratory Director, CCHHS</u> <u>Johnny C. Brown</u> <u>COO - Stroger Hospital</u>	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? <u>No</u>		IS THIS CONTRACT SOLE SOURCE? <u>Yes</u>	

JUSTIFICATION:

This instrument system is for Chemistry Endocrinology Testing at Stroger Hospital Chemistry Laboratory. The reasons for the extension and increase are brought about by the vendor's delay in giving the documents needed for the department to acquire a new instrumentation in June 2010. Additional time is required to complete validation, training, and parallel testing. A comparison of current instruments with new instruments are required by certifying agencies, before patient testing are performed. Ortho Clinical Diagnostics is the sole source of reagents used with existing instruments at Stroger Hospital Chemistry Laboratory, a closed proprietary system. A new increase of \$550,000.00 is for the immuno chemistry testing performed which is based upon a 41% volume increase.

TERMS OF REQUEST: This a request to increase in the amount of \$550,000.00 and to extend the Chemistry part for a period of three months from March 22, 2010 through June 21, 2010; the Blood Bank part ends on 12/21/10. The CCHHS Board approved an amendment and increase on April 9, 2009 in the amount of \$552,509.53 for a period of 12 months from March 22, 2009 through March 21, 2010.

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Pending Contract Compliance

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? Pending Contract Compliance

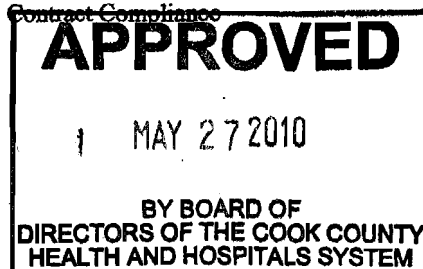
ATTACHMENTS

BID TABULATIONS:

CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO: Anthony Tedeschi
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO: Michael Ayres
Michael Ayres, Chief Financial Officer



Request #
20

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BOARD APPROVAL REQUEST

DATE: 4/9/10		PRODUCT/SERVICE: Water Treatment Chemicals	
TYPE OF REQUEST: Extend & Increase Contract		VENDOR/SUPPLIER: Girard Chemical Co. West Chicago IL 60185	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: Bid			
ACCOUNT # 898 /333	FISCAL IMPACT: \$15,000.00	GRANT FUNDED AMOUNT: None	
CONTRACT PERIOD: Contract Extension 6/6/10 – 9/5/10		REQ#/CONTRACT# 07-53-116	
REQUESTING DEPT/AFFILIATE: Heating & Operating / Oak Forest Hospital		SPONSOR: Sylvia Edwards, <i>Sylvia Edwards</i> COO – Oak Forest Hospital	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? Yes		IS THIS CONTRACT SOLE SOURCE? No	

JUSTIFICATION: The chemicals we purchase are used to remove the oxygen from the water so that the chemically treated water is fed through the boilers to run efficiently and does not damage the internals of the boilers. This increase and extension is needed until the evaluation, award and implementation of the new contract.

TERMS OF THE REQUEST: The extension period is for three months from 6/6/10 thru 9/5/10 in the amount of \$15,000.00. This contract was originally awarded by the Cook County Board on 5/15/07 in the amount of \$74,064.50 for 36 months.

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Yes

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? Vendor is compliant

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: Yes

CCHHS COO:

Anthony Tedeschi
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO:

Michael Ayres
Michael Ayres, Chief Financial Officer

APPROVED

1 MAY 27 2010

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #

21

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COOK COUNTY
OFFICE OF CONTRACT COMPLIANCE

BETTY HANCOCK PERRY
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1204
TEL (312) 603-5502
FAX (312) 603-4547

April 9, 2010

Ms. Leslie Duffy
Senior Director
Supply Chain Management
1900 West Polk Street, Suite 220
Chicago, IL 60612

Re: Contract No. 07-53-116 Rebid (Increase \$15,000.00)

Dear Ms. Duffy:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the Ordinance:

- Girard Chemical

The Office of Contract Compliance has been advised that no other bidders are being recommended for award.

Sincerely,

Betty Hancock Perry
Contract Compliance Administrator
BHP/hrtj

24

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

DATE: 4/20/2010		PRODUCT/SERVICE: Employee Health and Safety System	
TYPE OF REQUEST: Enter into and Execute Contract		VENDOR/SUPPLIER: Integritas, Inc. Monterrey, CA	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: Sole Source			
ACCOUNT # 890/441		FISCAL IMPACT: \$128,865.00	GRANT FUNDED AMOUNT: None
CONTRACT PERIOD: 6/1/2010 through 5/31/2011		REQ#/CONTRACT# H10-25-032	
REQUESTING DEPT/AFFILIATE: HIS (Health Information Systems)		SPONSOR: Dan Howard, CIO <i>DGH 5/4/10</i>	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? No		IS THIS CONTRACT SOLE SOURCE? Yes	

JUSTIFICATION: Integritas is the sole source proprietor of the STIX Employee Health and Safety System. The STIX Employee and Safety System is a database used to capture employee health information and safety incidents. This system is necessary to remain in compliance with both State and Federal agencies.

TERMS OF REQUEST: This request is to enter into and execute contract with Integritas, Inc. in the amount of \$128,865.00 for 12 months from 6/1/2010 through 5/31/2011. This request includes the implementation support, user training and support fees for a total of 12 months.

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Pending Contract Compliance

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? Pending Contract Compliance

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO:

CCHHS CEO: *[Signature]*
William T. Foley

CCHHS COO: *[Signature]*
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO: *[Signature]*
Michael Ayres, Chief Financial Officer

APPROVED

MAY 27 2010

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
22

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BOARD APPROVAL REQUEST

DATE: April 13, 2010		PRODUCT/SERVICE: Professional Services	
TYPE OF REQUEST: Enter Into and Execute Contract		VENDOR/SUPPLIER: Susan A. Walsh	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: Sole Source			
ACCOUNT # 890/260		FISCAL IMPACT: \$31,200.00	GRANT FUNDED AMOUNT: None
CONTRACT PERIOD: 07-17-10 through 07-16-11		REQ#/CONTRACT# OMP H10-25-0050	
REQUESTING DEPT/AFFILIATE: Office of Centralized Purchasing/CCHHS		SPONSOR: Leslie Duffy Sr. Director of Supply Chain	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? No		IS THIS CONTRACT SOLE SOURCE? Yes	

JUSTIFICATION: Ms. Walsh provides creation of departmental correspondence transmittals and contracts , updating various spreadsheets, attending bid openings and general data entry as well as assisting with general purchasing functions. This contractor has been cross-trained into other purchasing duties so all functions of purchasing can be covered at all times.

TERMS OF REQUEST: Request to enter into & execute this contract for a 12 month period from 07-17-2010 through 07-16-2011. The original purchase order # 169152 was issued for \$24,600 to cover the period from 10-05-2009 through 07-16-2010.

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Yes

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? Vendor is compliant

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: No

APPROVED

MAY 27 2010

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

CCHHS COO: 
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO: 
Michael Ayres, Chief Financial Officer

Request #
23

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OFFICE OF CONTRACT COMPLIANCE

BETTY HANCOCK PERRY
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

May 5, 2010

Ms. Leslie Duffy
Senior Director
Supply Chain Management
1900 West Polk Street, Suite 220
Chicago, IL 60612

Re: Contract No. H10-25-0050

Dear Ms. Duffy:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the Ordinance:

- Susan A. Walsh

The Office of Contract Compliance has been advised that no other bidders are being recommended for award.

Sincerely,

A handwritten signature in cursive script that reads "Betty Hancock Perry".

Betty Hancock Perry
Contract Compliance Administrator
BHP/hrtj



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Cook County Health & Hospitals System

BOARD APPROVAL REQUEST AS AMENDED

DATE: 4/26/2010		PRODUCT/SERVICE: Professional Services	
TYPE OF REQUEST: Enter into and Execute Contract		VENDOR/SUPPLIER: Gloria Fox Chicago, IL	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: Sole Source			
ACCOUNT # 890/260	FISCAL IMPACT: \$23,900.00 \$18,720.00	GRANT FUNDED AMOUNT: None	
CONTRACT PERIOD: June 1, 2010 through November 30, 2010		REQ#/CONTRACT# H10-25-0054	
REQUESTING DEPT/AFFILIATE: Office of Centralized Purchasing - CCHHS		SPONSOR: Leslie Duffy, Sr. Director of Supply Chain Management	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? No		IS THIS CONTRACT SOLE SOURCE? Yes	

JUSTIFICATION: This request is to enter into and execute professional services contract with Gloria Fox. There is need for the continued services in Contract Management section of Centralized Purchasing. Her duties include the following: transcribing Cook County Health & Hospitals System contracts, creation of departmental correspondence transmittals, scheduling bid openings, advertising and assisting in general purchasing functions.

TERMS OF REQUEST: Request to enter into and execute this contract for six (6) months from June 1, 2010 through November 30, 2010 in the amount of ~~\$23,900.00~~. The original purchase order # 372057 was issued in the amount of \$24,600.00 for 1,640 hours of service. \$18,720.00

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Pending Contract Compliance

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? Pending Contract Compliance

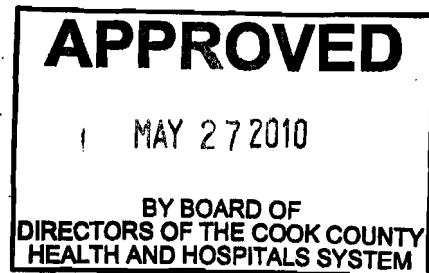
ATTACHMENTS

BID TABULATIONS: No

CONTRACT COMPLIANCE MEMO: No

CCHHS COO:
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO:
Michael Ayres, Chief Financial Officer



Request #
24

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8th Dist.	ANTHONY J. PERALTA	16th Dist.
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COOK COUNTY
OFFICE OF CONTRACT COMPLIANCE

BETTY HANCOCK PERRY
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

May 5, 2010

Ms. Leslie Duffy
Senior Director
Supply Chain Management
1900 West Polk Street, Suite 220
Chicago, IL 60612

Re: Contract No. H10-25-0054

Dear Ms. Duffy:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the Ordinance:

- Gloria Fox

The Office of Contract Compliance has been advised that no other bidders are being recommended for award.

Sincerely,

A handwritten signature in cursive script that reads "Betty Hancock Perry".

Betty Hancock Perry
Contract Compliance Administrator
BHP/hrtj



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BOARD APPROVAL REQUEST

DATE: 3/22/2010		PRODUCT/SERVICE: Maternal Fetal Medicine Consultation	
TYPE OF REQUEST: Renew and Execute Contract		VENDOR/SUPPLIER: Women's Health Consultants, Chicago, Illinois	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: Sole Source			
ACCOUNT # 897/261		FISCAL IMPACT: \$300,000	GRANT FUNDED AMOUNT: None
CONTRACT PERIOD: 01/1/2010 - 12/31/2010		REQ#/CONTRACT# 09-41-139	
REQUESTING DEPT/AFFILIATE: OB/GYN - JHS		SPONSOR: M. Lemon, M.D. CMO- CCHHS <i>M. Lemon</i>	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? NO		IS THIS CONTRACT SOLE SOURCE? Yes	

JUSTIFICATION: Women's Health Consultants will provide assistance to the Maternal Fetal Medicine division providing back-up attending coverage in the high risk obstetrical clinics as well as provide on call services during the above time period. This contract is in response to citations by the Illinois Department of Health of our perinatal network. In order for the hospital to maintain its Level III Perinatal Center status, the Illinois Department of Public Health requires that a level III facility have a minimum of 2, but preferably 3 FTE MFM physicians on staff. This arrangement was made because of ongoing challenges in recruiting full-time MFM specialist. Therefore, we will need to have continued coverage by Women's Health Consultants until at which time this position has been filled.

TERMS OF REQUEST: This request is to renew contract #09-41-139, for a period of 12 months from 01/1/2010 - 12/31/2010. The reason for delay was due to vendor's late reply to the required execution pages. Women's Health Consultants forwarded these pages on March 10, 2010.

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Yes

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? Vendor is compliant

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: YES

CCHHS CFO: *Mike Ayres*
Mike Ayres, Chief Financial Officer

CCHHS COO: *Anthony Tedeschi*
Anthony Tedeschi, Chief Operating Officer

APPROVED

MAY 27 2010

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
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Request #
25

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5th Dist.
6th Dist.
7th Dist.
8th Dist.

PETER N. SILVESTRO
BARBET GARNER
JOHN P. DALEY
FORREST CLAYPOOL
LARRY GIFFORD
GREGG COSLIN
TIMOTHY D. SCHWEIDER
ANTHONY J. PERAINO
ELIZABETH ANN DOODY BOHMAN

9th Dist.
10th Dist.
11th Dist.
12th Dist.
13th Dist.
14th Dist.
15th Dist.
16th Dist.
17th Dist.



OFFICE OF CONTRACT COMPLIANCE

BETTY HANCOCK PERRY
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

April 14, 2010

Ms. Leslie Duffy
Senior Director
Supply Chain Management
1900 West Polk Street, Suite 220
Chicago, IL 60612

Re: Contract No. 09-41-139 (Renewal \$300,000.00)

Dear Ms. Duffy:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the Ordinance:

- Women's Health Consultants

The Office of Contract Compliance has been advised that no other bidders are being recommended for award.

Sincerely,

Betty Hancock Perry
Contract Compliance Administrator
BHP/hrtj



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Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

DATE: April 19, 2010		PRODUCT/SERVICE: Professional Pharmacy Services	
TYPE OF REQUEST: Renew, Increase, and Execute Contract		VENDOR/SUPPLIER: University of Illinois at Chicago, Department of Pharmacy Practice/Chicago IL.	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: Sole Source			
ACCOUNT # 897-131	FISCAL IMPACT: \$436,000	GRANT FUNDED AMOUNT: N/A	
CONTRACT PERIOD: July 1, 2010 through June 30, 2012		REQ#/CONTRACT# 08-41-268	
REQUESTING DEPT/AFFILIATE: SHCC/Dept of Medicine/Division of Infectious Diseases		SPONSOR: David Schwartz Chairman of Infectious Disease - Stroger Johnny C. Brown COO - Stroger Hospital	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? N/A		IS THIS CONTRACT SOLE SOURCE? Yes	

JUSTIFICATION: This contract provides the services of Gail Itokazu, PharmD and Robert Glowacki, PharmD as Clinical Pharmacists trained in Infectious Diseases. Individuals with such special training, experience and ability as Drs. Itokazu and Glowacki are few and far between. The services they provide have been important in helping to control not only antibiotic use but also the emergence of antibiotic resistance in the hospital.

TERMS OF REQUEST

The request is to renew, increase, and execute contract in the amount of \$436,000 from the previous contract. The contract is for two years from 7/1/2010 through 6/30/2012.

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Pending Contract Compliance

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? Pending Contract Compliance

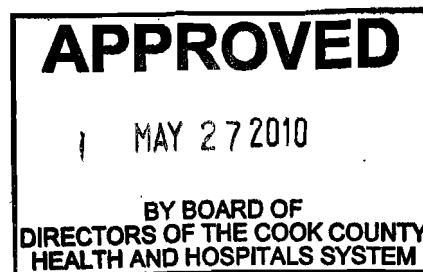
ATTACHMENTS

BID TABULATIONS: No

CONTRACT COMPLIANCE MEMO: No

CCHHS COO: 
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO: 
Michael Ayres, Chief Financial Officer



Request #
26

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

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Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

DATE: January 26, 2010		PRODUCT/SERVICE: Helena Laboratories Reagents and Kits for Electrophoresis Testing	
TYPE OF REQUEST: Renew, Increase and Execute Contract		VENDOR/SUPPLIER: Helena Laboratories, Beaumont, Texas	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: Sole Source			
ACCOUNT # 897/365	FISCAL IMPACT: \$197,681.25		GRANT FUNDED AMOUNT: NA
CONTRACT PERIOD: 5/1/10 through 4/30/13		REQ#/CONTRACT# 04-42-267	
REQUESTING DEPT/AFFILIATE: Department of Pathology		SPONSOR: Joanne M. Dulski Laboratory Director, CCHHS Johnny Brown, COO, Stroger Hospital	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? No		IS THIS CONTRACT SOLE SOURCE? Yes	

JUSTIFICATION:

Helena Laboratories supply the Stroger Immunology Laboratory with protein electrophoresis and immuno-fixation reagents to determine a whole array of disease, which includes but not limited to malignant clinical conditions. Helena Laboratories is the sole source of its products. The increase is driven by a 15% increase in the cost of the reagents versus the prior year.

TERMS OF REQUEST:

This request is for \$197,681.25 to cover the costs of these reagents for 36 months from 5/1/10 through 4/30/13. Current contract was approved by the Cook County Board on 4/23/08 for the amount of \$114,420.00 for 24 months from 5/1/08 through 4/30/10.

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Pending Contract Compliance

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? Pending Contract Compliance

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: NO

CCHHS COO: 
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO: 
Michael Ayres, Chief Financial Officer

APPROVED

1 MAY 27 2010

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
27

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE
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Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

DATE: 5/4/2010		PRODUCT/SERVICE: Services, Maintenance and Support of the Innovian Anesthesia System	
TYPE OF REQUEST: Amend and Execute Contract		VENDOR/SUPPLIER: Dräger Medical Inc.	
SELECTION METHODOLOGY: BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID: Sole Source			
ACCOUNT # 890/441		FISCAL IMPACT: \$696,773.00	GRANT FUNDED AMOUNT: None
CONTRACT PERIOD: 07/01/08 thru 06/30/11		REQ#/CONTRACT# 09-45-176	
REQUESTING DEPT/AFFILIATE: Health Information Systems (H.I.S.) – CCHHS		SPONSOR: Dan Howard CIO - CCHHS	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? No		IS THIS CONTRACT SOLE SOURCE? Yes	

JUSTIFICATION: This contract was originally approved and executed by the CCHHS Board under Contract # 05-42-532 which was an incorrect contract number. The correct contract # should have been 09-45-176. During the transition of the Purchasing Departments, this contract was returned to CCHHS Procurement Director to complete contract. An Emergency Payment of \$70,000.00 was made to insure services would continue.

TERMS OF REQUEST: The contract is for a period of three (3) years from 07/01/08 thru 06/30/11 in the amount of \$696,773.00.

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Pending Contract Compliance

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? Pending Contract Compliance

ATTACHMENTS

BID TABULATIONS: No

CONTRACT COMPLIANCE MEMO: No

CCHHS CEO: 
William T. Foley, Chief Executive Officer

CCHHS COO: 
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO: 
Michael Ayres, Chief Financial Officer

APPROVED

MAY 27 2010

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
28

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
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THE BOARD OF COMMISSIONERS

TODD H. STROGER

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EDWIN REYES	8th Dist.	ANTHONY J. PERAICA	16th Dist.
		ELIZABETH ANN DOODY GORMAN	17th Dist.



COOK COUNTY
OFFICE OF CONTRACT COMPLIANCE

BETTY HANCOCK PERRY
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

February 9, 2010

Ms. Leslie Duffy
Senior Director
Supply Chain Management
1900 West Polk Street, Suite 220
Chicago, IL 60612

Re: Contract No. 09-45-176

Dear Ms. Duffy:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the Ordinance:

- Draeger Medical, Inc.

The Office of Contract Compliance has been advised that no other bidders are being recommended for award.

Sincerely,

Betty Hancock Perry
Contract Compliance Administrator
BHP/hrtj

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2010 FEB 11 PM 12:18



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Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

DATE: 4/13/2010		PRODUCT/SERVICE: Telecommunication Supplies	
TYPE OF REQUEST: Award, Enter into & Execute Contract		VENDOR/SUPPLIER: Phoenix Business Solutions Alsip, IL.	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: BID			
ACCOUNT # JHS - 897/530 OAK FOREST - 898/530 PROVIDENT - 891/530	FISCAL IMPACT: JHS - \$ 357,391.35 OAK FOREST - \$ 130,000.00 PROVIDENT - \$ 65,000.00 TOTAL: \$552,991.35	GRANT FUNDED AMOUNT: NONE	
CONTRACT PERIOD: 6/1/2010 through 5/31/2012		REQ#/CONTRACT# H10-72-028	
REQUESTING DEPT/AFFILIATE: HHS - CCHHS		SPONSOR: Chris.Sonne/John Morales CFO - Stroger Hospital Johnny C. Brown, COO - Stroger Hospital <i>JCB</i>	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? Yes		IS THIS CONTRACT SOLE SOURCE? No	

JUSTIFICATION: Phoenix Business Solutions is the lowest qualified bidder meeting specifications and was found to be responsive to the Minority and Women Owned Business Enterprises Ordinance. Phoenix Business Solutions will be providing network wiring supplies including but not limited to fiber optic wiring, connection blocks, and cat 5 cabling. The wiring supplies will be used to maintain the phone and networking system of CCHHS.

TERMS OF REQUEST: This is a request to award & execute Contract H10-72-028 for the period of twenty-four (24) months from 6/1/2010 to 5/31/2012 in the amount of \$552,991.35

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Yes

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? 100%

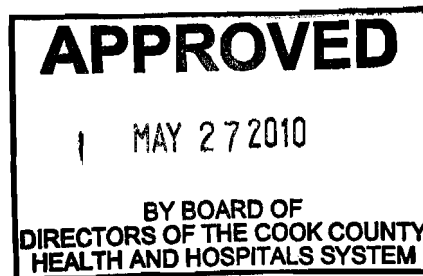
ATTACHMENTS

BID TABULATIONS: Yes

CONTRACT COMPLIANCE MEMO: Yes

CCHHS COO: *Anthony Tedeschi*
 Anthony Tedeschi, Chief Operating Officer

CCHHS CFO: *Michael Ayres*
 Michael Ayres, Chief Financial Officer



Request #
29

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
 • John H. Stroger, Jr. Hospital of Cook County • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

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6th Dist. GREGG PUSLIN
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8th Dist. ANTHONY J. PERINCA
9th Dist. ELIZABETH ANN DOODY GORHAM
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15th Dist.
16th Dist.
17th Dist.



COOK COUNTY
OFFICE OF CONTRACT COMPLIANCE

BETTY HANCOCK PERRY
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-3502
FAX (312) 603-4347

April 9, 2010

Ms. Leslie Duffy
Senior Director
Supply Chain Management
1900 West Polk Street, Suite 220
Chicago, IL 60612

Re: Contract No. H10-72-028

Dear Ms. Duffy:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the Ordinance:

Bidder: Phoenix Business Solutions, LLC
Bid Amount: \$552,991.35

M/WBE	Status	Dollar Amount	%
Quantum Crossings, LLC	MBE-9	\$138,247.84(D)	25%
Phoenix Business Solutions, LLC	WBE-7	\$414,743.51	75%

The Office of Contract Compliance has been advised that no other bidders are being recommended for award.

Sincerely,

Betty Hancock Perry
Contract Compliance Administrator
BHP/hrtj

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HOSPITAL
PURCHASING DEPARTMENT
2010 APR 13 AM 9:06



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15

SUPPLIES & EQUIPMENT, TELEPHONE CABLE,
CONNECTING BLOCKS AND HANDSET CORDS
FOR
JOHN H. STROGER, JR. HOSPITAL OF COOK COUNTY
PROVIDENT HOSPITAL OF COOK COUNTY
&
OAK FOREST HOSPITAL OF COOK COUNTY

TABULATION OF BIDS

**CENTRALIZED HOSPITAL PURCHASING
COOK COUNTY**

Contract No.: H10-72-028

Requisition No.: 08990062, 08990327, 08980180

B.O. Date: 3/23/2010

BIDDER:	PHOENIX BUSINESS SOLUTIONS, LLC.		PROGRESSIVE INDUSTRIES, INC.				
BASE BID:	\$552,991.35		\$566,678.88				

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

DATE: 3/25/10		PRODUCT/SERVICE: Microbiology/Virology Reagents and Consumables	
TYPE OF REQUEST: Award, enter into, and execute contract		VENDOR/SUPPLIER: Progressive Industries Inc, Chicago, Illinois	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: Bid			
ACCOUNT # 897/365	FISCAL IMPACT: \$274,991.77	GRANT FUNDED AMOUNT: NA	
CONTRACT PERIOD: 5/1/10 through 4/30/2013		REQ#/CONTRACT# H09-72-054	
REQUESTING DEPT/AFFILIATE: Department of Pathology – Stroger Hospital		SPONSOR: Joanne M. Dulski Laboratory Director, CCHHS Johnny Brown, COO, Stroger Hospital	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? No		IS THIS CONTRACT SOLE SOURCE? No	

JUSTIFICATION:

The contract is for reagents and consumables used in the processing of specimens prior testing and for microbacterial identification at Stroger Hospital Microbiology Laboratory. BEAMS gave the lowest bid but did not meet all the specifications; Progressive is the next lowest bidder meeting all the specifications. Progressive placed an initial bid for 255,759.59 but did not include all products. Bid process was finalized on 3/9/10. Currently working with Cardinal distributor to migrate to GPO.

TERMS OF REQUEST:

This request is to Award bid and enter into and execute Contract H09-72-054 in the amount of \$274,991.77 for three years from 5/1/10 through 4/30/13.

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Yes

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? 100%

ATTACHMENTS

BID TABULATIONS: Yes

CONTRACT COMPLIANCE MEMO: Yes

CCHHS COO: 
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO: 
Michael Ayres, Chief Financial Officer

APPROVED

MAY 27 2010

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #

30

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
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TODD H. STROGER
PRESIDENT



OFFICE OF CONTRACT COMPLIANCE

BETTY HANCOCK PERRY
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

EARLEAN COLLINS 1st Dist. PETER N. SILVESTRI 9th Dist.
ROBERT STEELE 2nd Dist. BRIDGET GAINER 10th Dist.
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EDWIN REYES 8th Dist. ANTHONY J. PERAICA 16th Dist.
ELIZABETH ANN DOODY GORMAN 17th Dist.

April 6, 2010

Ms. Leslie Duffy
Senior Director
Supply Chain Management
1900 West Polk Street, Suite 220
Chicago, IL 60612

Re: Contract No. H09-72-054

Dear Ms. Duffy:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the Ordinance:

Bidder: Progressive Industries, Inc.
Bid Amount: \$274,991.77

<u>M\WBE</u>	<u>Status</u>	<u>Dollar Amount</u>	<u>%</u>
Globe Medcial Surgical Supply Co.	MBE-8	\$34,373.97(I)	12.5%
Bren Products Co.	MBE-6	\$34,373.97(I)	12.5%
Progressive Industries, Inc.	WBE-7	\$206,243.83	75%

The Office of Contract Compliance has been advised that no other bidders are being recommended for award.

Sincerely,

Betty Hancock Perry
Contract Compliance Administrator
BHP/hrtj

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HOSPITAL
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2010 APR -8 PM 3:46



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174

REAGENTS AND CONSUMABLES MICROBIOLOGY
FOR
JOHN H. STROGER, JR. HOSPITAL OF COOK COUNTY

TABULATION OF BIDS

**CENTRALIZED HOSPITAL PURCHASING
COOK COUNTY**


Contract No.: H09-72-054
Requisition No.: 98970498

B.O. Date: 1-28-2010

BIDDER:	BIO-TEK MEDICAL SUPPLIES, ICN	BE.A.M.S	PROGRESSIVE INDUSTRIES, INC	NORTHWESTERN PHARMACEUTICAL & SUPPLY CO.	AMS MEDICAL SUPPLIES, INC.		
BASE BID:	PARTIAL \$37,915.50	\$228,798.04	\$274,991.77	\$307,890.70	\$316,252.21		
ALTERNATE BID			\$255,759.59				

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

DATE: 4/10/2010	PRODUCT/SERVICE: Maintenance and Repair, Pumps and Compressor	
TYPE OF REQUEST: Award, enter into and execute contract	VENDOR/SUPPLIER: Independent Mechanical Industries, Inc. Chicago, IL	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: Bid		
ACCOUNT # 891/450	FISCAL IMPACT: \$256,755.00	GRANT FUNDED AMOUNT: None
CONTRACT PERIOD: 5/1/2010 through 4/30/2012		REQ#/CONTRACT# H09-72-012
REQUESTING DEPT/AFFILIATE: Plant Operations – Provident Hospital	SPONSOR: Sidney Thomas,  COO – Provident Hospital	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? Yes	IS THIS CONTRACT SOLE SOURCE? No	

JUSTIFICATION: Requesting to award and execute a contract for maintenance and repair for the pumps and compressors at Provident Hospital. Independent Mechanical Industries is the lowest qualified bidder meeting specifications and M/WBE's.

TERMS OF REQUEST: This contract is for a twenty-four (24) month period from 5/1/2010 through 4/30/2012 in the amount of \$256,755.00.

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Yes

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? 35%

ATTACHMENTS

BID TABULATIONS: Yes

CONTRACT COMPLIANCE MEMO: Yes

CCHHS COO: 
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO: 
Michael Ayres, Chief Financial Officer

APPROVED

MAY 27 2010

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
31

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE
Center •

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TODD H. STROGER

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16th Dist.
17th Dist.



COOK COUNTY
OFFICE OF CONTRACT COMPLIANCE

BETTY HANCOCK PERRY
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304

TEL (312) 603-5502
FAX (312) 603-4547

March 24, 2010

Ms. Leslie Duffy
Senior Director
Supply Chain Management
1900 West Polk Street, Suite 220
Chicago, IL 60612

Re: Contract No. H09-72-012

Dear Ms. Duffy:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the Ordinance:

Bidder: Independent Mechanical Industries, Inc.
Bid Amount: \$256,755.00

<u>M/WBE</u>	<u>Status</u>	<u>Dollar Amount</u>	<u>%</u>
Vargas Mechanical, Inc.	MBE-9	\$54,200.00(D)	21%
Chicago United Industries, Ltd.	MBE-9	\$10,000.00(D)	4%
Argo Summit Supply	WBE-7	\$25,680.00(D)	10%

The Office of Contract Compliance has been advised that no other bidders are being recommended for award.

Sincerely,

Betty Hancock Perry
Contract Compliance Administrator
BHP/hrtj

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2010 MAR 25 AM 8:40



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13

MAINTENANCE & REPAIR,
PUMP SYSTEM & COMPRESSOR
FOR
PROVIDENT HOSPITAL OF COOK COUNTY

TABULATION OF BIDS

CENTRALIZED HOSPITAL PURCHASING
COOK COUNTY

Contract No.: H09-72-012
Requisition No.: 98910097

B.O. Date: 2/23/2010

BIDDER:	INDEPENDENT MECHANICAL INDUSTRIES, INC.		ANCHOR MECHANICAL, INC.				
BASE BID:	\$256,755.00		\$452,400.00				

*NOTE: The figure read aloud at the Bld Opening for ANCHOR MECHANICAL, INC. was \$392,400.00.
A review of the arithmetic and extensions of unit prices reflect a bid of \$452,400.00.

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

DATE: 4-15-2010		PRODUCT/SERVICE: Sign Language Interpreters	
TYPE OF REQUEST: Award, enter into, and execute contract		VENDOR/SUPPLIER: Chicago Area Interpreter Referral Services (CAIRS) Chicago, IL	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: Bid			
ACCOUNT # 897/260		FISCAL IMPACT: \$125,416.00	GRANT FUNDED AMOUNT: None
CONTRACT PERIOD: 6/1/2010 through 5/31/2012		REQ#/CONTRACT# H10-73-015 Rebid	
REQUESTING DEPT/AFFILIATE: Language, Speech & Hearing Services – John H. Stroger, Jr. Hospital		SPONSOR: Dr. Nancy G. Becker, Director <i>NGB</i> Johnny C. Brown COO – Stroger Hospital	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? Yes		IS THIS CONTRACT SOLE SOURCE? No	

JUSTIFICATION: This request is to provide sign language interpreters to our hospitals. The Vendor CAIRS was evaluated and is the lowest qualifying bidder. This contract had to be rebid from original bid opening date. Only one (1) vendor submitted a bid.

TERMS OF REQUEST:

This request is to award and execute Contract No. H10-73-015 Rebid for a period from 6/1/10 through 5/31/2012 in the amount of \$125,416.00.

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Yes

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? 7%

ATTACHMENTS

BID TABULATIONS: Yes

CONTRACT COMPLIANCE MEMO: Yes

CCHHS COO: *Anthony Tedeschi*

Anthony Tedeschi, Chief Operating Officer

CCHHS CFO: *Michael Ayres*

Michael Ayres, Chief Financial Officer

APPROVED

MAY 27 2010

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #

32

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

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JERRY BUTLER
WILLIAM M. BEAVERS
DEBORAH SIMS
JOAN PATRICIA MURPHY
JOSEPH MARIO MORENO
EDWIN REYES

PRESIDENT

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5th Dist. LARRY SUFFREDIN
6th Dist. GREGG BOBLIN
7th Dist. TIMOTHY D. SCHNEIDER
8th Dist. ANTHONY J. PENAICA
9th Dist. ELIZABETH ANN DOOLY GORMAN
10th Dist.
11th Dist.
12th Dist.
13th Dist.
14th Dist.
15th Dist.
16th Dist.
17th Dist.



OFFICE OF CONTRACT COMPLIANCE

BETTY HANCOCK PERRY
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

April 14, 2010

Ms. Leslie Duffy
Senior Director
Supply Chain Management
1900 West Polk Street, Suite 220
Chicago, IL 60612

Re: Contract No. H10-73-015

Dear Ms. Duffy:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Woman Business Enterprises Ordinance and has been found to be responsive to the Ordinance.

Bidder: Interpreter Referral Service d/b/a Chicago Area Interpreter Referral Service (CAIRS)
Bid Amount: \$125,416.00

M/WBE	Status	Dollar Amount	%
Daniels Printing Office Supply, Inc.	WBE-7	\$8,818.32(1)	7%

Waiver Granted:

Good Faith Efforts Documented include: identified and directly solicited M/WBE vendors; engaged vendors for indirect participation.

The Office of Contract Compliance has been advised by the requesting department that no other bidders are being recommended for award.

Sincerely,

Betty Hancock Perry
Betty Hancock Perry
Contract Compliance Director

BHP/urtj

RECEIVED BY
HOSPITAL
PURCHASING DEPARTMENT
2010 APR 15 AM 9:23



Printed on Recycled Paper

16

SERVICES, INTERPRETER, SIGN LANGUAGE
FOR
JOHN H. STROGER, JR. HOSPITAL OF COOK COUNTY

TABULATION OF BIDS

CENTRALIZED HOSPITAL PURCHASING
COOK COUNTY

Contract No.: H10-73-015 REBID

Requisition No.: 08970026

B.O. Date: 3/23/2010



BIDDER:	*INTERPRETER REFERRAL SERVICE D/B/A CHICAGO AREA INTERPRETER REFERRAL SERVICE (CAIRS)		LESTER & ROSALIE ANIXTER CENTER				
BASE BID:	* \$125,416.00		\$141,810.00				
	*ADDITIONAL REVIEW REQUIRED BY USING DEPT.						

BOARD APPROVAL REQUEST

DATE: 4/9/10	PRODUCT/SERVICE: Supplies, Plumbing, Pipe, Clevis Hangers, Friction Clamps	
TYPE OF REQUEST: Award and Execute Contract	VENDOR/SUPPLIER: Johnson Pipe & Supply Co. Chicago IL 60609	
SELECTION METHODOLOGY: Bid	BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID	
ACCOUNT # 898 / 333	FISCAL IMPACT: \$108,513.87	GRANT FUNDED AMOUNT: None
CONTRACT PERIOD: 5/1/10 - 4/30/11	REQ#/CONTRACT# H09-72-0014 Rebid	
REQUESTING DEPT/AFFILIATE: Skilled Trades / Oak Forest Hospital	SPONSOR: Sylvia Edwards, <i>SE</i> COO - Oak Forest Hospital	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? Yes	IS THIS CONTRACT SOLE SOURCE? No	

JUSTIFICATION: Johnson Pipe & Supply Co. is the only qualified bidder responding and meeting specifications and was found to be responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator.

TERMS OF REQUEST: This contract is for one year from 5/1/10 through 4/30/11. The total cost is \$108,513.87

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Yes

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? 35%

ATTACHMENTS

BID TABULATIONS: Yes

CONTRACT COMPLIANCE MEMO: Yes

CCHHS COO: *Anthony Tedeschi*
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO: *Michael Ayres*
Michael Ayres, Chief Financial Officer

APPROVED

MAY 27 2010

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #

33

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

We Bring Health CARE to Your Community

THE BOARD OF COMMISSIONERS

TODD H. STROGER

PRESIDENT

BARLEW COLLINS
ROBERT STEEL
JERRY BUTLER
WILLIAM M. BEAVERS
DEBORAH RIFE
JOHN PATRICIA MURPHY
JOSEPH MARCO MONERO
EDWIN RIVER

1st Dist. PETER H. SILVESTRI
2nd Dist. BRIGGET GARDEN
3rd Dist. JOHN P. GALEY
4th Dist. FORREST CLAYPOOL
5th Dist. LARRY SUFFREDIN
6th Dist. GREGG BOBLIN
7th Dist. TIMOTHY D. SCHNEIDER
8th Dist. ANTHONY J. PERAZZA
9th Dist. ELIZABETH ANN GOODY BOHMAN
10th Dist.
11th Dist.
12th Dist.
13th Dist.
14th Dist.
15th Dist.
16th Dist.
17th Dist.

COOK COUNTY
OFFICE OF CONTRACT COMPLIANCEBETTY HANCOCK PERRY
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

April 6, 2010.

Ms. Leslie Duffy
Senior Director
Supply Chain Management
1900 West Polk Street, Suite 220
Chicago, IL 60612

Re: Contract No. OMP-H09-72-0014 Rebid

Dear Ms. Duffy:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the Ordinance:

Bidder: Johnson Pipe & Supply Co., Inc.
Bid Amount: \$108,513.87

M/WBE	Status	Dollar Amount	%
Chatham Home & Office Cleaners, Inc.	MBE-6	\$27,130.00(I)	25%
Northwestern/Loyola			
Student Movers, Inc.	WBE-6	\$10,852.00(I)	10%

The Office of Contract Compliance has been advised that no other bidders are being recommended for award.

Sincerely,

Betty Hancock Perry
Contract Compliance Administrator
BHP/hrtj

RECEIVED BY
HOSPITAL
PURCHASING DEPARTMENT
2010 APR -7 AM 9:57

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
May 14, 2010

ATTACHMENT #7

R-10-12

RESOLUTION

Whereas, the Cook County Health and Hospitals System Board has the legal authority to authorize its departments and offices to open and maintain checking accounts at various banks; and

Whereas, it is now necessary to update those persons who are authorized to be signatories on the checking accounts.

Now, therefore be it resolved, that the checking and/or savings accounts at MB Financial Bank, for the following purposes, be updated for the attached Bank accounts.

Be it further resolved, that the following names of those persons who are authorized signatories for the checking and/or savings accounts:

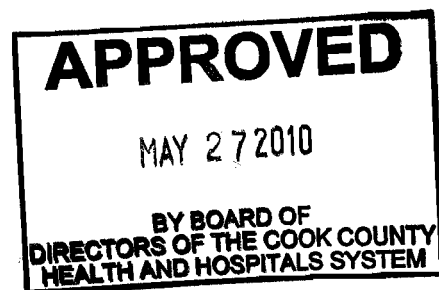
Sylvia Edwards, Acting Chief Operating Officer
John Cookinham, Operational CFO
Teawana Cole-Chambers, Associate Administrator
Thomas J. Dohm, Associate Administrator
Jamie McPeck Johnson, Director of Billing & Patient Services

Be it further resolved, that the County Auditor be directed to audit the accounts of said institution at the close of each fiscal year or at any time and to file report(s) thereon with the Cook County Health and Hospitals System Board.

Be it therefore resolved, that any funds drawn on said accounts for deposit with the County Treasurer shall be transmitted to the Cook County Comptroller with an itemization of collections and designation of the account in the Office of the Comptroller.

Recommended for approval by the CCHHS Finance Committee on May 14, 2010.

Approved by the Board of Directors of the Cook County Health and Hospitals System on May 27, 2010.



OAK FOREST HOSPITAL BANK ACCOUNTS 11/30/09

DEPOSITORY	TITLE	PURPOSE	ACCOUNT #
MB Financial (2)	Patient Support Fund	Direct Deposit - Retirement Funds	400-104-100
MB Financial (2)	Special Revenue	Medicaid, Self Pay, Insurance, Cafeteria, County Store, Misc Revenue	400-099-100
MB Financial (2)	Imprest	Petty Cash, In-House Purchases	400-100-100
MB Financial (2)	Charitable Fund	Specific Purpose Fund governed by Committee	502-260-100
Suburban Bank & Trust (3)	Medicare Revenue	Medicare	701238
Suburban Bank & Trust (3)	Patient Trust Fund	Patient Trust Fund	**7044001616
Suburban Bank & Trust (3)	General Fund	Specific Purpose Funds	701394
Suburban Bank & Trust (3)	Lincoln Memorial M.C.	Self Pay, Insurance	704208
Suburban Bank & Trust (3)	Woody Winston M.C.	Self Pay, Insurance	704211
Amalgamated Trust & Savings (3)	Wire Transfer Account	Medicaid Revenue (currently inactive)	170000261

AUTHORIZED SIGNERS:

Sylvia Edwards	Teawana Cole-Chambers
John Cookinham	Thomas J. Dohm
Jamie McPeck-Johnson	

- 1 = BALANCE AT MONTH END. THE MONTH END BALANCE IS REMITTED TO THE COOK COUNTY TREASURER DURING THE FIRST WEEK OF THE NEXT MONTH.
2 = SERVICE CHARGES WAIVED
3 = SERVICE CHARGES OFFSET BY INTEREST

**New Account opened 6-7-04

Banks.xls

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
May 14, 2010

ATTACHMENT #8

R-10-13

RESOLUTION

Whereas, the Cook County Health and Hospitals System Board of Directors has the legal authority to authorize its departments and offices to open and maintain checking accounts at various banks; and

Whereas, it is now necessary to update those persons who are authorized to be signatories on the checking accounts.

Now, therefore be it resolved, that the checking and/or savings accounts at Suburban Bank and Trust, for the following purposes, be updated for the attached Bank accounts.

Be it further resolved, that the following names of those persons who are authorized signatories for the checking and/or savings accounts:

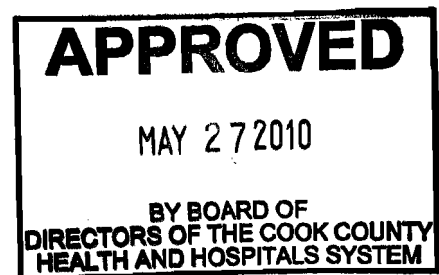
Sylvia Edwards, Acting Chief Operating Officer
John Cookinham, Operational CFO
Teawana Cole-Chambers, Associate Administrator
Thomas J. Dohm, Associate Administrator
Jamie McPeck Johnson, Director of Billing & Patient Services

Be it further resolved, that the County Auditor be directed to audit the accounts of said institution at the close of each fiscal year or at any time and to file report(s) thereon with the Cook County Health and Hospitals System Board.

Be it therefore resolved, that any funds drawn on said accounts for deposit with the County Treasurer shall be transmitted to the Cook County Comptroller with an itemization of collections and designation of the account in the Office of the Comptroller.

Recommended for approval by the CCHHS Finance Committee on May 14, 2010.

Approved by the Board of Directors of the Cook County Health and Hospitals System on May 27, 2010.



OAK FOREST HOSPITAL BANK ACCOUNTS

11/30/09

DEPOSITORY	TITLE	PURPOSE	ACCOUNT #
MB Financial (2)	Patient Support Fund	Direct Deposit - Retirement Funds	400-104-100
MB Financial (2)	Special Revenue	Medicaid, Self Pay, Insurance, Cafeteria, County Store, Misc Revenue	400-099-100
MB Financial (2)	Imprest	Petty Cash, In-House Purchases	400-100-100
MB Financial (2)	Charitable Fund	Specific Purpose Fund governed by Committee	502-260-100
Suburban Bank & Trust (3)	Medicare Revenue	Medicare	701238
Suburban Bank & Trust (3)	Patient Trust Fund	Patient Trust Fund	**7044001616
Suburban Bank & Trust (3)	General Fund	Specific Purpose Funds	701394
Suburban Bank & Trust (3)	Lincoln Memorial M.C.	Self Pay, Insurance	704208
Suburban Bank & Trust (3)	Woody Winston M.C.	Self Pay, Insurance	704211
Amalgamated Trust & Savings (3)	Wire Transfer Account	Medicaid Revenue (currently inactive)	170000261

AUTHORIZED SIGNERS:

Sylvia Edwards	Teawana Cole-Chambers
John Cookinham	Thomas J. Dohm
Jamie McPeck-Johnson	

1 = BALANCE AT MONTH END. THE MONTH END BALANCE IS REMITTED TO THE COOK COUNTY TREASURER DURING THE FIRST WEEK OF THE NEXT MONTH.

2 = SERVICE CHARGES WAIVED

3 = SERVICE CHARGES OFFSET BY INTEREST

**New Account opened 6-7-04

Banks.xls

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
May 14, 2010

ATTACHMENT #9

Cook County Department of Public Health

Cook County Health & Hospitals System

Todd H. Stroger • President
Cook County Board of Commissioners

Warren L. Batts • Chairman
Cook County Health & Hospitals System

Jorge Ramirez • Vice Chairman
Cook County Health & Hospitals System

William T. Foley • CEO
Cook County Health & Hospitals System



Health System Board Members

Dr. David A. Ansell
Commissioner Jerry Butler
David N. Carvalho
Quin R. Golden
Benn Greenspan
Sr. Sheila Lyne
Dr. Luis R. Muñoz
Heather E. O'Donnell
Andrea L. Zopp

1010 Lake Street, Suite 300
Oak Park, Illinois 60301

Telephone (708) 492-2000
TDD (708) 492-2002

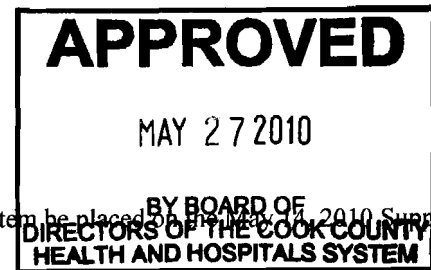
Stephen A. Martin, Jr., Ph.D., M.P.H.
Chief Operating Officer

May 10, 2010

David Carvalho
Finance Committee Chairman
Cook County Health & Hospitals System
1900 West Polk, STE 220
Chicago, IL 60612

Dear Chairman Carvalho:

The Cook County Department of Public Health respectfully request the following item be placed on the May 10, 2010 Supplemental Agenda of the Finance Committee.



Transmitting a Communication, dated May 10, 2010, from

STEPHEN A. MARTIN, JR., PH.D., M.P.H., Chief Operating Officer, Cook County Department of Public Health.

Respectfully requesting authority to enter into and execute an agreement with the Public Health Institute of Metropolitan Chicago, with regard to the administration and implementation of the Communities Putting Prevention to Work Grant ("Grant"). Under the Agreement, PHIMC will provide grant administration and fiscal agent services as well as programmatic services. CCDPH will serve as the programmatic lead

On March 26, 2010, the Board approved a Resolution authorizing the CCDPH and PHIMC to begin work under the Grant, which had just been awarded. Under the Grant, the CCDPH and PHIMC will receive approximately \$15,898,821 to carry out the funded program activities within suburban Cook County. These activities will be directed to reducing chronic disease and obesity and promoting wellness in suburban Cook County and will include advocacy and education regarding the importance of healthy nutritional choices and active lifestyles through a variety of mechanisms including training and education, advertising campaigns, grants to communities and schools and advocating policy changes.

Under the proposed agreement, PHIMC will receive and disburse Grant funds and will employ and manage grant-funded personnel who will perform programmatic services in accordance with deliverables established by the CCDPH consistent with the Grant. PHIMC and CCDPH will receive reimbursement of their costs in carrying out the Grant in accordance with the Grant Budget. In addition to the specific costs listed in the Grant Budget, PHIMC and CCDPH will be reimbursed for the time of key staff assigned to support the Grant.

If you have any questions, please do not hesitate to contact me.

Sincerely,

A handwritten signature in black ink, appearing to read "Stephen A. Martin, Jr.".
Stephen A. Martin, Jr.
Chief Operating Officer

Attachment

We Bring Health **CARE** to Your Community



Public Health
Prevent. Promote. Protect.

**AGREEMENT
BETWEEN
THE COOK COUNTY DEPARTMENT OF PUBLIC HEALTH
AND
THE PUBLIC HEALTH INSTITUTE OF METROPOLITAN CHICAGO
WITH REGARD TO THE
COMMUNITIES PUTTING PREVENTION TO WORK GRANT**

This **Agreement** (“**Agreement**”) is entered into by and between the County of Cook, a body politic and corporate of Illinois (“**County**”), through its **Cook County Health and Hospitals System** (“**CCHHS**”) on behalf of its affiliate, the **Cook County Department of Public Health** (“**CCDPH**”), and the **Public Health Institute of Metropolitan Chicago** (“**PHIMC**”), an Illinois not-for-profit corporation, formerly known as the Chicago Center for Health Systems Development Inc.

RECITALS

WHEREAS, the County operates the CCDPH, a local health department certified by the Illinois Department of Public Health (“**IDPH**”) to serve all of suburban Cook County, Illinois, except those areas served by another IDPH-certified local health department; and

WHEREAS, PHIMC is a not-for-profit, 501(c)(3) organization that is highly qualified and experienced in public health policy and administration of large grants and has specialized expertise in carrying out, supporting and administering grants to carry out public health programs and in working with numerous community agencies and leaders in the broad public health community; and

WHEREAS, PHIMC, in conjunction with the CCDPH, applied for and received a grant award under the Communities Putting Prevention to Work Grant, which is funded under the American Recovery and Reinvestment Act of 2009 and referred to as CDC-RFA-DP09-912ARRA09 (“**Grant**”); and

WHEREAS, to reduce chronic disease and obesity and promote wellness in suburban Cook County, PHIMC and CCDPH will use Grant Funding to promote policy changes in schools, the workplace, and community environments to make it easier for individuals and families to make healthy nutritional choices and live active lifestyles by working with community organizations and local government entities, engaging in health campaigns, offering policy advocacy trainings to communities, and offering grants to communities and schools that are willing to further the Grant goals; and

WHEREAS, CCDPH and PHIMC entered into a memorandum of understanding whereby PHIMC will serve as fiscal agent and provide programmatic services under the Grant and whereby CCDPH will serve as the programmatic lead;

NOW THEREFORE, in consideration of the mutual covenants and promises set forth herein, the parties do hereby agree as follows:

I. INCORPORATION OF RECITALS

The recitals set forth above are hereby incorporated into this Agreement and made a part hereof.

II. DEFINITIONS

As used in this Agreement, the following terms shall have the meanings set forth below:

A. “CCDPH” shall mean the Cook County Department of Public Health.

- B. **“CCDPH Approval”** shall mean the approval of the CCDPH Chief Operating Officer (“COO”) and shall include such other persons as the CCDPH COO identifies in writing as authorized to give specific approvals on behalf of the CCDPH under this Agreement.
- C. **“CCDPH COO” or “COO”** shall refer to the Chief Operating Officer of the CCDPH.
- D. **“CCDPH Employees”** shall refer to individuals employed by the County of Cook and assigned to work within the CCDPH.
- E. **“CCDPH Resources”** shall refer to the facilities, personnel, supplies, equipment, services or funds of the CCDPH.
- F. **“CCDPH Program Lead”** shall mean the CCDPH employee who is principally in charge of the programmatic oversight and implementation of Grant Activities.
- G. **“Funding Source”** shall refer to the National Centers for Chronic Disease Prevention and Health Promotion of the Centers for Disease Control and Prevention, United States Department of Health and Human Services.
- H. **“Grant Activities”** shall refer to activities conducted to carry out the Grant Agreement.
- I. **“Grant Services” or “Services”** shall refer to the services provided by PHIMC under this Agreement including but not limited to programmatic and fiscal agent services.
- J. **“Grant Agreement”** shall refer to the Notice of Award Cooperative Agreement prepared by the Centers for Disease Control and Prevention, United States Department of Health and Human Services issued on March 18, 2010 and any amendments thereto.
- K. **“Grant Budget”** shall refer to the budget or detailed working budget for the expenditure of Grant Funds that is approved by the Funding Source.
- L. **“Grant Employees”** shall mean persons employed by PHIMC whose compensation is paid from Grant Funds and whose responsibilities consist of the performance of programmatic Grant Activities.
- M. **“Grant Funds”** shall refer to all funds provided by the Funding Source under the Grant Agreement.
- N. **“PHIMC Employees”** shall mean persons employed by PHIMC to perform the business functions of PHIMC, but shall not refer to Grant Employees.
- O. **“PHIMC Approval”** shall mean the approval by the PHIMC Executive Director and shall include such other persons as the PHIMC Executive Director identifies in writing as authorized to give specific approvals on behalf of PHIMC under this Agreement.
- P. **“Principal Investigator”** shall refer to the individual named as the principal investigator on the Notice of Award Cooperative Agreement prepared by the Centers for Disease Control and Prevention, United States Department of Health and Human Services issued on March 18, 2010 and any amendments thereto.
- Q. **“Rules”** shall mean applicable laws, rules, regulations, policies and procedures of the Funding Source.

III. **SCOPE OF AGREEMENT**

- A. **General.** This Agreement shall provide the framework within which the parties shall conduct Grant Activities. PHIMC shall serve as the fiscal agent for the Grant and shall also provide public health expertise, technical assistance and programmatic services. CCDPH shall provide programmatic leadership and direction.
- B. **Compliance with Grant Agreement and Rules.** The parties agree that they shall conduct Grant Activities in full compliance with the Grant Agreement and all applicable Rules.
- C. **Conflicts with the Grant Agreement.** To the extent that any of the provisions of this Agreement conflict with the Grant Agreement, the terms of the Grant Agreement shall control.

IV. GRANT ADMINISTRATION

- A. PHIMC Employees Assigned to Manage Grant Funds.** PHIMC shall assign an appropriate number of qualified and experienced PHIMC Employees to receive and manage Grant Funds in a quality manner and in accordance with the requirements of the Grant Agreement, the Funding Source and all applicable Rules. All PHIMC Employees who manage Grant Funds shall be bonded and appropriately insured in an amount commensurate with the funds to which they have access. Such insurance shall list the County as an additional insured. PHIMC shall provide evidence of such insurance coverage to CCDPH upon execution of this Agreement.
- B. Grant Budget.** PHIMC shall adhere to the Grant Budget and shall not make expenditures in excess of the maximum amounts set forth in the Grant Budget. PHIMC shall not amend the Grant Budget without the approval of the CCDPH COO or designee and, if required, the Funding Source. PHIMC shall indemnify and hold the County harmless for any expenditure which is inconsistent with or exceeds the Grant Budget.
- C. Grant Reports.** The parties shall prepare and file the following three types of reports: (1) Financial Reports; (2) Job Creation Reports; and (3) Programmatic Reports. Such reports shall be prepared and filed in accordance with the requirements of the Grant Agreement, the Funding Source and the following provisions of this Agreement.
- 1. Financial Reports.** In administering Grant Funds, PHIMC shall maintain a financial accounting, in a form and format reasonably acceptable to the Funding Source and the CCDPH COO or designee, of all expenditures of Grant Funds and receipts, including Grant Employee expenses and PHIMC Employee expenses, incurred in connection with the Grant. PHIMC shall prepare and submit such financial reports to the Funding Source on a quarterly basis or as required by the Funding Source. PHIMC shall make a good faith effort to allow the CCDPH Program Lead time to review such financial reports prior to submission to the Funding Source. However, if necessary, due to the filing deadlines established by the Funding Source, PHIMC is authorized to file such financial reports with the Funding Source before the CCDPH Program Lead has reviewed the reports. A copy of the submitted reports shall be forwarded to the CCDPH COO and CCDPH Program Lead concurrently with the submission to the Funding Source. The CCDPH shall also transmit a copy of such report to the Finance Committee of the CCHHS Board.
 - 2. Job Creation and Retention Reports.** PHIMC shall identify job creation and retention relating to the Grant and shall prepare and submit Job Creation and Retention Reports on a quarterly basis. Such reports shall be in a form and format acceptable to the Funding Source. A copy of such report shall be forwarded to the CCDPH Program Lead concurrently with the submission to the Funding Source.
 - 3. Programmatic Reports.** The CCDPH shall have primary responsibility for programmatic reports. The CPPW Program Director, who shall be a Grant Employee, shall prepare a draft report and submit it to the CCDPH Program Lead or designee. Programmatic reports shall be filed on a quarterly basis by the CCDPH Program Lead or designee who shall forward a copy of all programmatic reports to the CPPW Program Director and the PHIMC Executive Director concurrently with the submission to the Funding Source.
- D. Additional Grant Reports.** All additional reports later determined to be required by the Funding Source shall be prepared and filed in accordance with the requirements of the Grant Agreement and the Funding Source. The parties shall reach agreement on their respective responsibilities with respect to these additional reports.
- E. Expenditure Control.** PHIMC shall maintain a separate accounting for Grant Funds so that a clear audit trail is maintained. Upon request, PHIMC shall provide the CCDPH COO or designee with complete access to financial records relative to the Grant Funds at any time

during the term of this Agreement and shall provide the CCDPH Program Lead with a periodic accounting of Grant Funds as requested.

- F. Annual Audit and Audit Report.** On an annual basis PHIMC shall have a third party conduct an audit of services PHIMC provides in relation to its receipt and management of Grant Funds and its duties pursuant to this Agreement and the Grant Agreement. By July 1 of each year, the auditor shall prepare and submit an audit report of his/her findings and conclusions to PHIMC and the CCDPH COO. The CCDPH COO shall transmit a copy of such report to the CCHHS Finance Board. PHIMC shall ensure that such auditor is available, upon the request of the CCDPH COO, to appear and provide testimony concerning his/her audit report before the CCHHS Finance Board.
- G. Grant Funded Purchases.** In administering Grant Funds, PHIMC may make purchases as set forth in the Grant Budget. PHIMC shall adhere to the Principles Applicable to Purchases Using Grant Funds set forth in Section IV: H of this Agreement.
- H. Principles Applicable to Purchases Using Grant Funds.** In making purchases with Grant Funds, PHIMC shall follow the procurement standards required by the Grant Agreement and the Funding Source and, consistent therewith, shall adhere to the following principles:
1. PHIMC shall maintain written standards governing the conduct and performance of its employees engaged in the award and administration of contracts that meets the requirements of the Grant Agreement and the Funding Source. A copy of such written standards shall be provided to the CCDPH Program Lead.
 2. PHIMC shall utilize written procurement procedures that meet the requirements of the Grant Agreement and the Funding Source including any requirements for on-line posting of subaward and purchase information. A copy of such written procurement procedures shall be provided to the CCDPH Program Lead.
 3. PHIMC shall include information regarding all purchases made with Grant Funds in its reports to CCDPH.
 4. PHIMC shall engage in a fair, open procurement process that is not influenced by personal and political considerations.
 5. PHIMC shall endeavor to utilize a competitive procurement process and to include small businesses, minority-owned and woman-owned business enterprises in contractual purchases as provided in the rules of the Funding Source.
 6. To the extent a choice is available with respect to equipment or supplies to be purchased with Grant Funds, PHIMC shall consult the CCDPH so that, whenever possible, equipment and supplies are compatible with existing inventories in the CCDPH.
- I. Contracts.** PHIMC shall enter into contracts, including any subawards or subgrants, required to carry out Grant Activities. The time periods covered by contracts, subawards or subgrants entered into by PHIMC pursuant to this Agreement shall fall within the Grant Period. Contracts, subawards and subgrants shall include any provisions required by the Grant Agreement and the Funding Source and, consistent therewith, shall contain the following provisions:
1. A statement that the contract, subaward or subgrant is subject to all the terms and provisions of the Notice of Award Cooperative Agreement prepared by the Centers for Disease Control and Prevention, United States Department of Health and Human Services issued on March 18, 2010 and any amendments thereto.
 2. PHIMC shall include a termination for convenience provision in all contracts, subawards or subgrants.
 3. A statement that the contract, subaward or subgrant is subject to the availability and provision of funds by the Funding Source and, in the event the Funding Source cancels or does not appropriate funding, the contract, subaward or subgrant shall be cancelled without penalty to, or further payment being required by PHIMC.
 4. A statement that PHIMC's obligation to perform the contract, subaward or subgrant shall

cease immediately upon receipt of notice to the vendor of lack of appropriated Grant Funds.

5. A statement that the CCDPH, the CCHHS nor the County shall be responsible for any payment or obligation arising under the contract or for any contractual damages associated therewith.
- J. **Criteria for Subawards.** The CCDPH Program Lead shall determine the criteria for the awarding of subawards and subgrants related to programmatic Grant Activities.
- K. **Ownership of Items Purchased with Grant Funds.** Unless ownership is required to be retained by the Funding Source, and except as expressly set forth in the Grant Budget and approved by the CCDPH COO, ownership of all supplies and equipment purchased with Grant Funds shall vest as follows: the ownership of supplies and equipment delivered to PHIMC's office located at 28 East Jackson Boulevard, Suite 700, Chicago, Illinois 60604 shall vest with PHIMC; the ownership of all supplies and equipment delivered to PHIMC's office located at 1010 Lake Street, Suite 400, Oak Park, Illinois 60301 shall vest with the CCDPH. PHIMC shall keep a financial accounting of all supplies and equipment purchased with Grant Funds and shall take possession of such supplies and equipment upon delivery. Upon termination of this Agreement, CCDPH shall remove all supplies and equipment (both fixed and unfixed) from PHIMC's office located at 1010 Lake Street, Suite 400, Oak Park, Illinois 60301. PHIMC shall not be required to compensate CCDPH for the removal, transfer, de-installation, or reconfiguration of such supplies and equipment located at PHIMC's Oak Park office. Any and all Software Licenses purchased with Grant Funds shall be assigned to the CCDPH provided, however, that any Software that will be installed in or will interface with CCDPH Equipment, must first be approved by the CCDPH COO or designee. PHIMC shall provide all appropriate documentation with regard to the Supplies, Equipment and Software Licenses and shall assure that all rights, titles and warranties are fully transferred to the CCDPH prior to or upon termination of this Agreement. Thereafter, CCDPH shall be responsible for appropriate inspection, testing, maintenance and repairs of any Equipment and Software purchased with Grant Funds, for the period of its useful life.
- L. **Media Relations.** The parties shall work together to develop the content of all press releases, media campaigns and advertising related to the Grant. The content of all press releases, media campaigns and advertising related to the Grant must meet the standards of the Grant Agreement, the Funding Source and the County. Prior to the issuance or commencement of any press release, media campaign or advertising related to the Grant, the CCDPH COO or designee shall have authority to reject, modify, and/or edit the content of such press release, media campaign or advertising. In the event that either party may wish to use the trademark, name or logo of the other party in any press release, media campaign, or advertising related to the Grant, the party seeking to use such trademark, name or logo shall obtain approval from the other party prior to such use. This provision shall not limit PHIMC's ability to advertise or discuss, in the general conduct of its business, its role as the Grant fiscal agent for the Grant.

V. **GRANT EMPLOYEES**

- A. **Management of Grant Employees.** All Grant Employees shall be employees of PHIMC and be managed and controlled by PHIMC. PHIMC shall manage Grant Employees in a manner that assures the provision of high quality, cost effective, culturally sensitive and competent programmatic services. PHIMC shall provide a work place location, equipment and supplies for all Grant Employees. All Grant Employees shall report to the PHIMC Executive Director. The PHIMC Executive Director shall have the authority to hire, discipline and terminate Grant Employees. No Grant Employee shall be considered a "loaned" or "borrowed" employee of CCDPH. CCDPH shall provide programmatic leadership, direction and oversight related to Grant Activities. PHIMC shall direct Grant

Employees to implement the programmatic Grant Activities and ensure that such activities are properly completed by Grant Employees. CCDPH shall report any known or observed problems regarding Grant Employees to the PHIMC Executive Director.

B. Hiring and Retention of Grant Employees. PHIMC shall adhere to the following principles in hiring and managing its Grant Employees:

1. No political or personal considerations may be taken into account.
2. The parties shall comply with all laws prohibiting discrimination on the basis of race, sex, color, national origin, disability, religion, age, sexual orientation or any other legally protected classification or group.
3. The posting, recruitment and advertising of Grant positions shall be conducted in a manner designed to identify a sufficient pool of well-qualified applicants.
4. The hiring process shall be fully documented and files shall be created and maintained on every applicant for a Grant Employee position and for every Grant Employee.
5. PHIMC shall be responsible for issuing job descriptions for all Grant Employee positions.
6. The selection of a candidate for a Grant Employee position shall be made by the PHIMC Executive Director or designee. However, the following key Grant Employee positions, which involve significant programmatic or management responsibilities, shall also be subject to the approval of the CCDPH Program Lead or designee: CPPW Program Director, CPPW Assistant Program Director, and CPPW Communication Director. The CCDPH COO or designee shall have the right to make a written request to the PHIMC Executive Director for the removal of any PHIMC Grant Employee with significant programmatic or management responsibility that does not satisfactorily fulfill such programmatic responsibilities under the Grant.
7. PHIMC shall be responsible for all appropriate screenings, including criminal background checks, prior to hiring Grant Employees.
8. PHIMC shall issue a PHIMC identification card to each Grant Employee.
9. PHIMC shall enter into an agreement with each Grant Employee that requires the Grant Employee to comply with the terms of the Grant Agreement, the Funding Source and any applicable Rules and that indicates the Grant Employee is an at-will employee and may be terminated at any time with or without cause.
10. In the event of a termination of this Agreement, the terms of the employment agreement shall only be assignable to a replacement Fiscal Agent.

C. Insurance Related to Grant Employees. PHIMC will secure and maintain insurance coverage with respect to all Grant Employees with respect to general liability, employers' liability, workers' compensation and occupational disease claims under Illinois law. Such insurance shall list the County as an additional insured. PHIMC shall require that all Grant Employees who use their personal vehicles to perform Grant Activities provide evidence of insurance coverage which lists PHIMC and the County as additional insureds thereunder. On an annual basis, PHIMC shall provide the County with a certificate of insurance evidencing such coverage, which shall be in a form acceptable to the CCHHS Director of Risk Management. PHIMC shall ensure that such insurance remains in effect throughout the term of this Agreement and shall require its insurer(s) to notify the CCHHS Director of Risk Management of any policy cancellation. Notwithstanding any claimed status of "loaned employee" or "borrowing employer," PHIMC shall be liable for all amounts payable for workers' compensation and occupational disease claims and shall indemnify and hold the County harmless against any claims made by Grant Employees under the Illinois Workers' Compensation or Workers' Occupational Diseases Acts.

D. Grant Employee Compensation. PHIMC shall be solely responsible for the payment of all compensation to Grant Employees, including, but not limited to: wages, salary, health insurance and fringe benefits. Such compensation shall be consistent with amounts specified

in the Grant Budget. The compensation paid by PHIMC to Grant Employees shall be the exclusive compensation payable to said Grant Employees for all Grant Activities they perform.

- E. **Taxes.** PHIMC shall pay all applicable federal, state and local taxes, including any and all other governmental fees, taxes or expenses levied against it. PHIMC shall indemnify and hold the County harmless against any claim, loss, damage or expense incurred by the County (including reasonable attorneys' fees) in the event that any tax authority attempts to hold the County responsible for taxes applicable to Grant Employees or for failing to maintain tax or employment records which PHIMC is responsible for maintaining.

VI. WORKING BUDGET; DIRECT AND INDIRECT COSTS

- A. **Working Budget.** The parties shall jointly develop a detailed working budget that is based upon and consistent with the Grant Budget and the Rules of the Funding Source. After submission of the finalized working budget to the Funding Source, any later addition, deletion, amendment or modification of a line item in the working budget shall be subject to the approval of the CCDPH COO and, if required, the Funding Source.
- B. **Identification of Direct and Indirect Costs.** Grant Activities will generally involve direct costs and indirect costs which shall be identified in the detailed working budget. The detailed working budget shall specifically identify the party that is entitled to reimbursement of specific direct and indirect costs.
- C. **Salary Expenses.** The Grant Budget may include funds used to reimburse CCDPH for direct costs incurred for the time CCDPH Employees devote to Grant Activities. The parties shall maintain any time and effort documentation required in connection with the reimbursement of direct costs from federal grants as required by the Funding Source. Upon provision of the necessary documentation to PHIMC by CCDPH, PHIMC shall reimburse CCDPH for its direct costs in accordance with the procedures of the Funding Source.
- D. **Administration of Indirect Costs.** It is anticipated that the Indirect Costs received under this Grant will be consumed by PHIMC costs. PHIMC shall account for all PHIMC costs to be reimbursed through the Indirect Costs received under the Grant. PHIMC shall assure that such costs have not been recovered from another federal source. If there are funds received as Indirect Costs remaining after all PHIMC costs are reimbursed, the Parties shall reach agreement on the use of the remaining Indirect Costs.
- E. **PHIMC Cost Proposal.** To determine PHIMC's reimbursements for Grant Services rendered, in addition to the detailed working budget, PHIMC shall develop a cost proposal. PHIMC shall submit such cost proposal to the CCDPH COO for review and approval. PHIMC may amend such cost proposal; however, all such amendments to the cost proposal shall be reviewed and approved by the CCDPH COO. Such cost proposal shall be used to determine PHIMC's reimbursement for Grant Services rendered pursuant to this Agreement and the Grant Agreement. As determined and approved by the Funding Source, reimbursement to PHIMC may be treated as a direct or indirect cost. Reimbursement to PHIMC shall be made on a fee basis from the Grant Funds as approved by the Funding Source.

VII. TERM AND TERMINATION

- A. **Term.** This Agreement shall become effective upon execution by the parties, and shall continue for the duration of the Grant Agreement and the period of any Grant reporting immediately following the expiration of the Grant Agreement, unless this Agreement is terminated earlier in accordance with the provisions of this Agreement or unless it is extended in writing by the parties hereto.
- B. **Termination.**
 - 1. **Notification of Breach.** If either party breaches any material term, condition, or

provision of this Agreement, the non-breaching party shall issue written notice to the breaching party, setting forth with specificity the nature of such breach. The breaching party shall have thirty (30) days within which to cure such breach. In the event the breach is not cured within said thirty (30) day period, the CCDPH COO and the PHIMC Executive Director shall meet in an effort to resolve the issues and effectuate a satisfactory cure.

2. **Termination.** If, after a good faith effort to resolve the issues and effectuate a satisfactory cure, the parties are unable to reach agreement, either party may terminate this Agreement upon thirty (30) days notice to the other.
3. **Transition.** Upon any termination of this Agreement, the CCDPH shall have the right to designate a replacement Fiscal Agent and Principal Investigator, which designation shall be subject to the approval of the Funding Source, if required. In such event, PHIMC shall transfer all unexpended Grant Funds to the replacement Fiscal Agent. PHIMC shall continue to provide Services until the transition to the replacement Fiscal Agent is accomplished. Upon such transition and except as otherwise requested by CCDPH, PHIMC shall assign all contracts, including employment contracts, to the replacement Fiscal Agent.

VIII. NOTICES

All notices required pursuant to this Agreement shall be in writing and addressed to the Parties at their respective addresses set forth below or such other addresses as may be hereafter specified by written notice by the Party who is identifying a different address. All such notices shall be deemed duly given if personally delivered or if deposited in the United States mail, registered or certified, return receipt requested. A copy of all notices shall also concurrently be sent via facsimile. Notice as provided herein does not waive service of summons or process.

To PHIMC:

Patrick Lenihan, Ph.D., M.U.P.P.
Executive Director
Public Health Institute of Metropolitan Chicago
28 East Jackson Boulevard, Suite 700
Chicago, IL 60604
(312) 566-0359 (Fax)

With a copy to:

Clare Connor Ranalli
Partner
Hinshaw & Culbertson, LLP
222 North LaSalle St, Suite 300
Chicago, IL 60601
(312)704-3001 (Fax)

To CCDPH:

Stephen A. Martin, Jr., Ph.D., M.P.H.
Chief Operating Officer
Cook County Department of Public Health
1010 Lake Street, Suite 300
Oak Park, IL 60301
(708) 492-2902 (Fax)

With a copy to:

Christina Welter, MPH, DrPH (c)
Director, Prevention Services Unit
Cook County Department of Public Health
1010 Lake Street, Suite 300
Oak Park, IL 60301
(708) 492- 2133 (Fax)

IX. MISCELLANEOUS PROVISIONS

- A. **Retention of and Access to Records.** The parties shall retain all records relating to their participation in Grant Activities for a period of not less than three years, or longer if required by the Funding Source or applicable law, following the conclusion of the Grant Activities. Such records shall be kept in accordance with generally acceptable accounting principles. Upon request from the CCDPH COO, PHIMC shall make all Grant related records, including budget and account records, available to County or CCHHS officials for review and/or audit.
- B. **Disclosure.** PHIMC shall immediately notify the CCDPH COO regarding any notifications it receives from the Funding Source which do not relate to routine accounting matters. Actions taken by the parties which have a direct impact on the administration of Grant Activities or the standing of either party with the Funding Source shall be disclosed and

explained, as applicable, to the affected party by the other, in a timely manner.

- C. **Ownership of Intellectual Property, Data and Work Product.** Except as otherwise required under the Rules of the Funding Source or as agreed with a Contractor, Subawardee or Subgrantee in a written agreement, all intellectual property and all documents, including reports and all other work product, produced by PHIMC or Grant Employees under this Agreement shall become and remain the exclusive property of CCDPH, and shall not be copyrighted, patented, or trademark registered by PHIMC.
- D. **Release of Information.** PHIMC shall not publicly publish, disseminate, or otherwise release any information acquired or produced pursuant to this Agreement without prior review and written approval by CCDPH.
- E. **Confidentiality.** Both parties shall comply with applicable privacy laws. It is not anticipated that PHIMC or Grant Employees will come into contact with any Protected Health Information maintained by the CCDPH in the course of providing Services. PHIMC acknowledges and agrees that the information obtained in the course of services provided under this Agreement may be proprietary and/or confidential. If PHIMC receives a request for information regarding the Grant, PHIMC shall notify CCDPH immediately. A request for information includes, but is not limited to, a subpoena, court order, or a request from a researcher.
- F. **Liability.** Neither party assumes any liability for the acts or omissions of the other under this Agreement, including, but not limited to, the acts and omissions of either party or its officers, employees, subcontractors, volunteers, agents, licensees, or invitees in their performance of professional activities including, but not limited to, the duties as described under this Agreement. In the event of a claim, each party shall be responsible for its own defense.
- G. **Relationship of the Parties.** CCDPH and PHIMC are independent contractors for purposes of this Agreement. Nothing contained in this Agreement nor any act of the parties is intended to nor shall be construed by any person or entity to create any relationship of partners, joint venture or any other relationship between PHIMC and CCDPH other than that of independent contractors.
- H. **Insurance.** In addition to any insurance required in this Agreement with respect to Grant Employees, the parties shall maintain appropriate insurance coverage to protect against liability arising from the Grant Activities. PHIMC shall require any subcontractor who provides services relating in any way to this Agreement to maintain insurance adequate to protect against all liabilities arising from their activities and, upon request of CCDPH, shall furnish CCDPH with certificates evidencing such insurance. CCDPH may satisfy its obligations hereunder through a program of self insurance.
- I. **Assignment; Subcontracts.** Except as provided in this Agreement, neither party may assign or subcontract any of its obligations without the prior written consent of the other.
- J. **No Third Party Beneficiaries.** The terms of this Agreement are limited to the parties hereto; no person not a party to this Agreement shall have any third-party beneficiary rights arising out of this Agreement.
- K. **Compliance with Laws.** The parties and their officers, employees, subcontractors, volunteers, agents, licensees and invitees shall at all times, in the performance of the terms, provisions, duties, responsibilities, and obligations provided for under this Agreement, comply with all applicable laws, ordinances, rules, regulations and executive orders of Federal, State and local government, including Cook County ordinances and resolutions, now existing or later in effect, that apply to the parties' performance of the terms, provisions, duties, responsibilities, and obligations under this Agreement.
- L. **Choice of Laws and Venue.** This Agreement shall be governed by and construed under the laws of the State of Illinois. The Parties irrevocably agree that any action or proceeding in any way, manner or respect arising out of or relating to this Agreement shall be litigated only

in courts located within the City of Chicago, the County of Cook, the State of Illinois, of the United States of America.

- M. Cumulative Rights of the Parties.** The rights of the Parties hereunder are cumulative and no exercise or enforcement by the other Party of any right or remedy hereunder shall preclude the exercise or enforcement by it of any other right or remedy hereunder or to which the Parties are entitled by law or in equity.
- N. Non-Waiver.** No delay or omission by any Party in exercising any right, power, or privilege under this Agreement shall impair that right, power or privilege, nor shall any single or partial exercise of any right, power or privilege preclude any further exercise of that right, power, or privilege, or the exercise of any other right, power or privilege.
- O. Severability.** If any provision of this Agreement is held invalid or unenforceable by any court of competent jurisdiction, the provision will be deemed severed from this Agreement to the extent of its invalidity or unenforceability. The remaining provisions of this Agreement shall continue in full force and effect, unless performance hereunder is prevented or materially adversely affected by the invalid provision, in which case the parties shall negotiate in good faith to amend this Agreement so that it complies with applicable laws. If the parties are unable to agree upon an amendment, this agreement may be terminated.
- P. Modifications.** This Agreement may not be altered, modified or amended except by written instrument signed by CCDPH and PHIMC.
- Q. Headings.** The headings to the sections and paragraphs of this Agreement are included for convenience only and shall not have the effect of defining, diminishing or enlarging the rights of the Parties or affecting the construction or interpretation of any of the provisions of this Agreement.
- R. Drafting of Agreement.** Despite the possibility that one Party or its attorneys have prepared a draft of this Agreement or portions thereof, the Parties agree that neither of them shall be deemed the drafter of this Agreement and that, in construing this Agreement in case of any claim that any provision herein may be ambiguous, no such provisions shall be construed in favor of one Party on the ground that such provision was drafted by another Party.
- S. Entire Agreement.** CCDPH and PHIMC understand and agree that this Agreement constitutes the entire Agreement between the parties hereto relating to the subject matter hereof. This Agreement supersedes all prior and contemporaneous communications, representations or agreements, verbal or written, between the Parties hereto relating to the subject matter hereof.

IN WITNESS WHEREOF, the parties hereby enter into this Agreement through their duly authorized representatives whose signatures appear below:

**For The Public Health Institute of
Metropolitan Chicago fka Chicago Center
for Health Systems Development, Inc.:**

Patrick Lenihan, Ph.D., M.U.P.P.
Executive Director

Date: _____

**For The Cook County Health and
Hospitals System/Cook County
Department of Public Health:**

William T. Foley
Chief Executive Officer, CCHHS

Date: _____

Stephen A. Martin, Jr., Ph.D., M.P.H.
Chief Operating Officer, CCDPH

Date: _____

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
May 14, 2010

ATTACHMENT #10

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
ITEM V(F)
MAY 14, 2010 FINANCE COMMITTEE MEETING
SUPPLEMENTAL CONTRACT AND PROCUREMENT ITEM

Request #	Vendor	Service or Product	Fiscal Impact	Affiliate / System	Begins on Page #
Amend, Increase and Extend Contract					
34	Kristina Photakis	Professional Services	\$11,540.00	System	2

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

DATE: 5/3/2010		PRODUCT/SERVICE: Professional Services	
TYPE OF REQUEST: Amend, Increase, & Extend contract		VENDOR/SUPPLIER: Kristina Photakis-Chicago, IL	
SELECTION OF METHODOLOGY: BID / SOLE SOURCE/ RFP/ PURCHASING CONSORTIA/ COMPARABLE GOVERNMENT BID: Sole Source			
ACCOUNT # 890/260		FISCAL IMPACT: \$11,540.00	GRANT FUNDED AMOUNT: N/A
CONTRACT PERIOD: June 28, 2010 thru August 1, 2010		REQ#/CONTRACT# 00086939	
REQUESTING DEPT/AFFILIATE: Administration/CCHHS		SPONSOR: Anthony Tedeschi, Chief Operating Officer Roz Lennon, Chief Clinical Officer	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? N/A		IS THIS CONTRACT SOLE SOURCE? Yes	

JUSTIFICATION: This is a request to amend, increase and extend a professional services contract with Ms. Photakis. This contract has been amended to increase the scope of work to include a project management role reporting to the Chief Operating Officer and Chief Clinical Officer. This increase will cover the needs of the department until this position can be hired. The position is currently in the process of being filled.

TERMS OF REQUEST: The original purchase order was awarded on August 25, 2009 in the amount of \$18,720.00 for a period of three (3) months, equal to 720 hours of work. A subsequent increase of \$6,279.00 was granted to extend the purchase order for an additional six (6) week period. Another request to enter into and execute a contract in the amount of \$27,040.00 for six (6) months from December 28, 2009 through June 27, 2010 was approved by the board in December 2009. The contract needs to be amended, increased, & extended for the amount of \$11,540 and extended through August 1, 2010.

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Vendor is Compliant
WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? Vendor is Compliant

ATTACHMENTS

BID TABULATIONS: NO
CONTRACT COMPLIANCE MEMO:

CCHHS COO: 
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO: 
Michael Ayres, Chief Financial Officer

CCHHS CEO: 
William T. Foley, Chief Executive Officer

APPROVED

1 MAY 27 2010

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
34

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE
Center •

We Bring Health CARE to Your Community

THE BOARD OF COMMISSIONERS

TODD H. STROGER

PRESIDENT

SARLEAN COLLINS	1st Dist.	PETER N. SILVESTRI	8th Dist.
ROBERT STEELE	2nd Dist.	SMIGGET GAINER	10th Dist.
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WILLIAM M. BEAVERS	4th Dist.	FORREST CLAYPOOL	12th Dist.
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EDWIN REYES	8th Dist.	ANTHONY J. PERALTA	16th Dist.
		ELIZABETH ANN DODDY GORMAN	17th Dist.



COOK COUNTY
OFFICE OF CONTRACT COMPLIANCE

BETTY HANCOCK PERRY
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

May 10, 2010

Ms. Leslie Duffy
Senior Director
Supply Chain Management
1900 West Polk Street, Suite 220
Chicago, IL 60612

Re: Contract No. OMP-H10-25-0009 (Increase \$11,540.00)

Dear Ms. Duffy:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the Ordinance:

- Kristina Photakis

The Office of Contract Compliance has been advised that no other bidders are being recommended for award.

Sincerely,

Betty Hancock Perry
Contract Compliance Administrator
BHP/hrtj



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